

ITEM NUMBER: C 36/03/26

RECOMMENDATION FROM THE EXECUTIVE MAYOR: 17 MARCH 2026

MC 54/03/26 APPLICATION TO EXTEND THE TERM OF THE BLACKHEATH CITY IMPROVEMENT DISTRICT (BCID) FROM 1 JULY 2026 TO 30 JUNE 2031 (LSU: S1849)

It is **RECOMMENDED** that:

- (a) Council approves, in terms of section 27 of the City Improvement District By-law, the extension of the Blackheath City Improvement District (BCID) term from 1 July 2026 to 30 June 2031.
- (b) Council approve the BCID`s new 5-year Business Plan for the period 1 July 2026 to 30 June 2031.
- (c) The City of Cape Town imposes the levying of an additional rate on properties in the BCID from 1 July 2026 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.



REPORT TO MAYCO AND COUNCIL

1. ITEM NUMBER: MC 54/03/26

APPLICATION TO EXTEND THE TERM OF THE BLACKHEATH CITY IMPROVEMENT DISTRICT (BCID) FROM 1 JULY 2026 TO 30 JUNE 2031

AANSOEK OM DIE TERMYN VAN DIE BLACKHEATH-STADSVARBETERINGSDISTRIK (BCID) VAN 1 JULIE 2026 TOT 30 JUNIE 2031 TE VERLENG

ISICELO SOKWANDISWA KWEXESHA LOKUSEBENZA KWESITHILI SOPHUCULO LWESIXEKO SASE BLACKHEATH (BCID) UKUSUSELA NGOWO 1 KWEYEKHALA 2026 UKUYA KOWAMA 30 KWEYESILIMELA 2031

RECOMMENDATION FROM THE SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE: 5 MARCH 2026 (SPE 11/03/26)

Not delegated: for decision by Council:

It is recommended that:

- a) Council approves, in terms of section 27 of the City Improvement District By-law, the extension of the Blackheath City Improvement District (BCID) term from 1 July 2026 to 30 June 2031.
- b) Council approve the BCID `s new 5-year Business Plan for the period 1 July 2026 to 30 June 2031.
- c) The City of Cape Town imposes the levying of an additional rate on properties in the BCID from 1 July 2026 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.

ISINDULULO ESISUKA KWIKOMITI YOCWANGCISO LWEMIHLABA ENGAMABALA NOKUSINGQONGILEYO: 5 MATSHI 2026 (SPE 11/03/26)

Azigunyaziswanga isigqibo seseBhunga:

Kundululwe ukuba:

- a) IBhunga maliphumeze, ngokwecandelo 27 loMthetho kaMasipala ongoMmandla woPhuculo lweSithili seSixeko sokwandiswa kwexesha lokuqhubeka/lokusebenza kweSithili soPhuculo lweSixeko saseBlackheath (BCID) ukususela ngowo 1 kweyeKhala 2026 ukuya kowama30 kweyeSilimela 2031.
- b) IBhunga maliphumeze iSicwangciso seNdlela yokuSebenza esitsha seBCID seminyaka emihlanu kwisithuba esisusela kowo 1 kweyeKhala 2026 ukuya kowama30 kweyeSilimela 2031.
- c) ISixeko saseKapa masinyanzelise umrhumo olixabiso elongezelelekileyo kwiiipropati ezikummandla weBCID ukususela ngowo1 kweyeKhala 2026, ngokungqinelana necandelo 22(1)(b) loMthetho wobuRhulumente boMmandla ongamaXabiso eePropati zikaMasipala (MPRA) ungunomb.6 wangowa2004.

**AANBEVELING VAN DIE PORTEFEULJEKOMITEE OOR RUIMTELIKE
BEPLANNING EN OMGEWING : 5 MAART 2026 (SPE 11/03/26)**

Nie gedelegeer nie: vir besluitneming deur die Raad:

Daar word aanbeveel dat:

- a) Die Raad ingevolge artikel 27 van die Verordening op Stadsverbeteringsdistrikte die termynverlenging van die Blackheath-stadsverbeteringsdistrik (BCID) van 1 Julie 2026 tot 30 Junie 2031 goedkeur.
- b) Die Raad die BCID se nuwe vyfjaarsakeplan vir die tydperk 1 Julie 2026 tot 30 Junie 2031 goedkeur.
- c) Die Stad Kaapstad met ingang van 1 Julie 2026 die heffing van 'n bykomende tarief op eiendomme in die BCID instel ingevolge artikel 22(1)(b) van die Wet op Plaaslike Regering: Munisipale Eiendomsbelasting (MPRA), Wet 6 van 2004.



DATE: 11 FEBRUARY 2026

REPORT TO: SPATIAL PLANNING AND ENVIRONMENT PORTFOLIO COMMITTEE

1. ITEM NUMBER SPE 11/03/26
2. SUBJECT

APPLICATION TO EXTEND THE TERM OF THE BLACKHEATH CITY IMPROVEMENT DISTRICT (BCID) FROM 1 JULY 2026 TO 30 JUNE 2031

AANSOEK OM DIE TERMYN VAN DIE BLACKHEATH-STADSVERBETERINGSDISTRIK (BCID) VAN 1 JULIE 2026 TOT 30 JUNIE 2031 TE VERLENG

ISICELO SOKWANDISWA KWEXESHA LOKUSEBENZA KWESITHILI SOPHUCULO LWESIXEKO SASE BLACKHEATH (BCID) UKUSUSELA NGOWO 1 KWEYEKHALA 2026 UKUYA KOWAMA 30 KWEYESILIMELA 2031

S1849

3. DELEGATED AUTHORITY

In terms of section 27 of the City Improvement District By-law, 2023

This report is for DECISION BY

- Committee name** : Spatial Planning and Environment Directorate (For Support)
- The Executive Mayor together with the Mayoral Committee (MAYCO)
- Council

4. DISCUSSION

The Blackheath City Improvement District (BCID), was established in 2005 and is now applying for their sixth term as the current term expires on 30 June 2026.

In terms of section 27 of the City Improvement District By-law - promulgated as per Provincial Notice No. 8743, Council received an application to extend the term of the BCID from 1 July 2026 to 30 June 2031 (attached as annexure A).

The new Business Plan consists of a Motivation Report that defines the need and framework required to provide supplementary municipal services, an Implementation Plan proposing relevant action steps to implement the services and the 5-year Budget which reflects the funding required to provide these services (attached as annexure B).

The Business Plan proposes a continuation of the same services as implemented during previous years with a 6% increase in the additional rates required to fund the budget in the first year and increases in the outer years of 6% without compromising service delivery.

The BCID budget is funded by the property owners (additional ratepayers) and collected by the City in a sustainable manner as additional rates. This is in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004 which allows the City of Cape Town to impose the additional rate on the properties in the BCID. These contributions are proportionately based on property values. The required additional rates are modelled before finalisation of the new Business Plan to ensure affordability and sustainability in continued service delivery.

In terms of section 27(2)(b) of the CID By-law, members of the management body, additional ratepayers and the local community must be notified and included in a consultation process before the renewal application is submitted to the City. Accordingly, the Annual General Meeting (AGM) held on 08 October 2025 was advertised in two daily newspapers on 12 September 2025 and a notice with the agenda was sent to all additional ratepayers and stakeholders (refer annexure C). The term extension was a key item on the AGM agenda, with all relevant documents readily accessible on the BCID website. Additionally, these documents were made available for in-person inspection at the BCID offices.

The term extension as per the new BCID Business Plan (1 July 2026 to 30 June 2031) was supported and unanimously approved by the members of the BCID as per the AGM draft minutes (refer annexure D) as informed through the successes achieved in the previous term as evidenced in their Annual Report.

The Business Plan was available to members of the management body, additional ratepayers and local community for inspection for a period of 30 days after the conclusion of the AGM, requesting them to make written comment or objection. No objections or comments were received and therefore no further amendments were made to the Business Plan (refer annexure E).

A memo was sent to all relevant Service Departments requesting them to review the new Business Plan and submit comments to ensure service delivery alignment in terms of the IDP. All the comments received are recorded in annexure F and sent to the BCID for consideration and further engagement with the Service Departments.

A nil response from the departments consulted indicates that the proposed new BCID Business Plan does not conflict with the functions of the respective departments with whom the BCID will interact should the application for the term extension be successful.

- 4.1. Financial Implications None Opex Capex
- Capex: New Projects
 - Capex: Existing projects requiring additional funding
 - Capex: Existing projects with no Additional funding requirements

4.2. Policy and Strategy Yes No

4.3. Legislative Vetting Yes No

4.4. Legal Implications Yes No

4.5. Staff Implications Yes No

- 4.6. Risk Implications Yes The risks for approving and/or not approving the recommendations are listed below:
- No Report is for decision and has no risk implications.
 - No Report is for noting only and has no risk implications.

- 4.7. POPIA Compliance Yes It is confirmed that this report and the content of the annexures have been checked and considered for POPIA compliance.

5. RECOMMENDATIONS

Not delegated: for decision by Council:

It is recommended that:

- a) Council approves, in terms of section 27 of the City Improvement District By-law, the extension of the Blackheath City Improvement District (BCID) term from 1 July 2026 to 30 June 2031.
- b) Council approve the BCID `s new 5-year Business Plan for the period 1 July 2026 to 30 June 2031.
- c) The City of Cape Town imposes the levying of an additional rate on properties in the BCID from 1 July 2026 in terms of section 22(1)(b) of the Local Government: Municipal Property Rates Act (MPRA), Act 6 of 2004.

Nie gedelegeer nie: vir besluitneming deur die Raad:

Daar word aanbeveel dat:

- a) Die Raad ingevolge artikel 27 van die Verordening op Stadsverbeteringsdistrikte die termynverlenging van die Blackheath-stadsverbeteringsdistrik (BCID) van 1 Julie 2026 tot 30 Junie 2031 goedkeur.
- b) Die Raad die BCID se nuwe vyfjaarsakeplan vir die tydperk 1 Julie 2026 tot 30 Junie 2031 goedkeur.
- c) Die Stad Kaapstad met ingang van 1 Julie 2026 die heffing van 'n bykomende tarief op eiendomme in die BCID instel ingevolge artikel 22(1)(b) van die Wet op Plaaslike Regering: Munisipale Eiendomsbelasting (MPRA), Wet 6 van 2004.

Azigunyaziswanga: isigqibo seseBhunga:

Kundululwe ukuba:

- a) IBhunga maliphumeze, ngokwecandelo 27 loMthetho kaMasipala ongoMmandla woPhuculo lweSithili seSixeko sokwandiswa kwexesha lokuqhubeka/lokusebenza kweSithili soPhuculo lweSixeko saseBlackheath (BCID) ukususela ngowo 1 kweyeKhala 2026 ukuya kowama30 kweyeSilimela 2031.
- b) IBhunga maliphumeze iSicwangciso seNdlela yokuSebenza esitsha seBCID seminyaka emihlanu kwisithuba esisusela kowo 1 kweyeKhala 2026 ukuya kowama30 kweyeSilimela 2031.
- c) ISixeko saseKapa masinyanzelise umrhumo olixabiso elongezelelekileyo kwiiipropati ezikummandla weBCID ukususela ngowo1 kweyeKhala 2026, ngokungqinelana necandelo 22(1)(b) loMthetho wobuRhulumente boMmandla ongamaXabiso eePropati zikaMasipala (MPRA) ongunomb.6 wangowa2004.

ANNEXURES

- Annexure A: Application letter
- Annexure B: BCID Business Plan for the period 1 July 2026 to 30 June 2031
- Annexure C: AGM advertisements and notice with the agenda
- Annexure D: BCID AGM draft minutes
- Annexure E: Comments and Objections
- Annexure F: Service Departments Memo and Business Plan comments

FOR FURTHER DETAILS CONTACT

NAME	Joepie Joubert	CONTACT NUMBER	021 400 5138
E-MAIL ADDRESS	Joepie.Joubert@capetown.gov.za		
DIRECTORATE	Spatial Planning and Environment	FILE REF No	Spatial Planning and Environment-Urban Regeneration(000000530136)

Approval Form
Supported for inclusion on the agenda



APPLICATION TO EXTEND THE TERM OF THE BLACKHEATH CITY IMPROVEMEN

Report Reference: 530136
Meeting: Section 79 Portfolio Committee - Spatial Planning and Environment
Meeting Date: 05.03.2026
Meeting Venue: Committee Room D

Contact Person: Nonhlanhla Ngubane
Contact Telephone: 0214004195
Contact Email: NONHLANHLA.NGUBANE@CAPETOWN.GOV.ZA

Item	Section	Approver	Approval	Approved Date	Approver Comments
01	Author	Marsha Van der Poel	Approved	11.02.2026 12:10:07	
02	Director/Directorate Support Manager/Chief	JOEPIE JOUBERT	Approved	11.02.2026 16:06:37	
lo3 L J	Executive Director	Robert Mcgaffin	Approved	12.02.2026 14:43:42	
04	Legal Compliance	John Laing Smale	Approved with Comments	18.02.2026 10:09:08	Certified as legally compliant based on the contents of the repo

ECS Officer:



City Improvement District

13 Blackheath

committed to making a difference

**APPLICATION LETTER
FOR EXTENSION OF THE BCID TERM**

Attention: Mr Joepie Joubert

Directorate: Spatial Planning and Environment
Department: Urban Regeneration
Branch: City Improvement Districts
City of Cape Town
16th Floor
12 Hertzog Boulevard
CAPETOWN
8000

21 October 2025

Dear Sir,

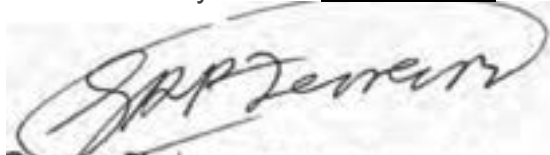
RE: Application for the extension of term of the Blackheath City Improvement District NPC (BCID).

1. The Blackheath City Improvement District NPC (BCID) hereby wish to apply for City Council approval of the extension of the CID term for the period 01 July 2026- 30 June 2031.
2. This application is made in terms of Section 27(2) of the City of Cape Town's: City Improvement District By-Law, 2023.
3. The strategic focus areas of the new Business Plan are:
 - 3.1. improving public safety;
 - 3.2. maintaining and cleansing of public areas including, but not limited to cleaning of road verges and illegal dumping;
 - 3.3. environmental development including, but not limited to, beautification, greening, landscaping, treeing and upgrading of public spaces:


- 3.4. promoting social and economic development in an environmentally sustainable manner: and
 - 3.5. managing the Blackheath City Improvement District NPC in an efficient and cost-effective manner which facilitates accountability to the community.
4. In support of the application, the following compulsory documentation is attached:
- 4.1. The new Business Plan (Motivation report, Implementation plan and Term budget. marked "B";
 - 4.2. Advertisements and notices of the Annual General Meeting (AGM), marked "C" □
 - 4.3. Resolution as per the draft AGM minutes, marked "D" confirming the members approval of:
 - the new 5-year Business Plan; and
 - to continue for a further 5-years;
 - 4.4. any written objections of additional rotepayers received, marked "E";
 - 4.5. a summary of any comments received from the local community, marked "E"; and
 - 4.6. a summary of any comments received from City Departments, marked "F".

We trust that this application will meet with the City Council's approval and thank you for your kind consideration thereof.

Yours Faithfully;



Gilheineord Pfeiffer Ferreira
Chairperson of the Board



BLACKHEATH CITY IMPROVEMENT DISTRICT NPC (BCID) BUSINESS PLAN

1 JULY 2026 - 30 JUNE 2031



(NPC Registration No: 2005/036286/08)

Prepared by:
The Blackheath City Improvement District NPC
Unit 34, Blackheath Small Business Centre, 10 Station Road, Blackheath, 7580
Tel: 021 905 0929
Email: admin@bcid.co.za



This business plan is available at www.bcid.co.za

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PART A: Motivation Report

Introduction

Since inception on the 01st of July 2005 the Blackheath City Improvement District NPC (BCID) has renewed its term five times and has continued to deliver an essential list of supplementary and enhanced municipal services in close cooperation with the City of Cape Town (The City). These services are provided directly to the property owners within the registered BCID boundary. Services are provided as per the company's approved Business Plan and in terms of an Implementation Plan and the Annual Budget that is tabled at the Annual General Meeting of the Company to be supported by the Members of the Company. These services are aimed at promoting the Blackheath Industrial Area as a sought-after business area, ensuring the area is professionally managed and addressing crime and grime in the Public Space and providing ongoing improvements to the Urban Areas within the BCID boundaries.

A City Improvement District (CID) refers to a clearly defined geographical area, in which property owners contribute additional rates to fund supplementary municipal services for that specific area as per a community supported Business Plan approved by Council. Council determines an area as a special rating area, which then functions as a CID to improve and upgrade the area for an initial 5-year term.

According to the SA Constitution (Sections 152 & 153), the objective of a local authority is to provide all its residents with certain basic services such as water, electricity, sanitation and refuse removal, etc.- up to an equitable standard. For communities who wish to enjoy municipal services of a higher level, a CID provides them with the option of paying for these additional services, making them affordable and sustainable.

A CID is a community-driven venture, allowing the local community, property owners and local businesses to organise and fund improvements to specific areas within the City of Cape Town. Once established by the City, a non-profit company (the "CID Company"), carries out the improvements and upgrades proposed in its business plan, funded by an additional rate levied on rateable property located within the BCID boundaries. In the case of the BCID, it is envisaged that all eligible property owners will contribute to the improvements and upgrades.

The Blackheath Industrial Area has seen a vast increase in corporate investment over the last 5-year period with several large-scale developments taking place within the Blackheath CID footprint. Improved safety, better roads, a well-managed Industrial precinct and the ideal location with access to all major routes were all contributing factors. During this period, the BCID negotiated the resurfacing of major roads like Wimbledon Road and Buttskop Road to name just a few, the installation of the new traffic circle at the previously very problematic four-way stop street at Ranger and Wimbledon Roads, the upgrade of the local municipal water supply and the changes to the traffic lights at the intersection of Range and Stellenbosch Arterial Roads.

The BCID has fostered solid relationships with Eskom to facilitate the Load-shedding curtailment program and secured investment in infrastructure in general in Blackheath Industria. The BCID also invested in hardening verges at intersections in Wimbledon Road, a project that will continue over the next five years to ensure that verges at all intersections are formalised and hard surfaced.

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Company: The Blackheath City Improvement District NPC (BCID)
Company Registration No: 2005/036286/08
Registered Office: Unit 34, Blackheath Small Business Centre, 10 Station Road, Blackheath, 7580
Postal Address: P.O. Box 12, Blackheath, 7581
VAT No: 4490224245

BCID Directors:
George Ferreira (Chairperson)
Graham Noonan
Cliff Toerien
Joshua van Zyl
Christiaan Rust

Portfolios:
Management / Security Services
Finances / Administration
Cleansing and Related Projects
Capital Projects
Social Upliftment / Task Teams

Auditors: C2M Chartered Accountants Inc
Accountant: Taxrite Accounting Services/ C2M Taxation Accounting & Statutory Services (Pty) Ltd
Company Secretary: Brendan van der Merwe assisted by C2M Taxation Accounting & Statutory Services (Pty) Ltd

BCID Manager: Brendan van der Merwe brendan@bcid.co.za

Public Safety Service: ST3 Security 021 905 3399 / 086 000 BCID
Contact Details: CID Manager 021 905 0929 / 082 927 0515
Precinct Manager 021 905 0929 / 063 783 1212
Security Control Room: 021 905 3399 / 086 000 2243

Email: admin@bcid.co.za / info@bcid.co.za
Website: www.bcid.co.za
Facebook Page: <https://www.facebook.com/BlackheathCID>

BCID Vision

Our vision is to ensure a clean, safe and sustainable urban environment, for the benefit of all who do business and work in the Blackheath CID area, in partnership with the CCT and of all the other stakeholders.

BCID Mission

Our mission is to deliver enhanced area management and supplementary municipal services within the Blackheath Industrial Area, with a focus on public safety, maintenance and cleansing, environmental development, and strategic marketing. We actively support the City of Cape Town in rehabilitating and upgrading municipal infrastructure, while promoting social and economic development and striving to create a thriving, sustainable, and inclusive urban environment.

BCID Core Values

The Directors and Members of the BCID embrace opportunities with integrity to improve the overall satisfaction of the Property Owners and Members of the BCID by strategic and ethical management of our resources and effective interaction and respectful engagement with our service partners. BCID is built on a set of core values. We live by the values that have shaped our success and the success of the Blackheath Industrial Area. Our reputation depends upon it. Our members can see the difference these values make in our business, and they can see the tangible results.

BCID core values include:

TRANSPARENCY - Open decision-making so that stakeholders can readily discern our outputs and outcomes.

ACCOUNTABILITY - We answer for the execution of our responsibilities.

PERFORMANCE - We will strive to achieve our strategic objectives.

STAKEHOLDER INCLUSIVITY - We will conduct our activities considering the needs, interests and expectations of our stakeholders.

SOCIAL RESPONSIBILITY - We aim to deliver economic, social and environmental benefits for all our stakeholders.

SUSTAINABLE DEVELOPMENT - We will meet the needs of the local community without compromising the ability of future generations to meet theirs.

We are transparent and accountable and achieve this through the submission of annual reports to the local community and the Subcouncil, facilitate local community participation in Board meetings and members' meetings of the BCID NPC, and in the publication of relevant documentation online at www.bcid.co.za.

BCID Operational Goals

The BCID aims to promote Blackheath Industrial as a sought after and preferred Industrial Area by:

- Creating a safe working environment for all users of the Blackheath Industrial Area by focussing on improving Public Safety in partnership with the South African Police Service, our local Municipal Law Enforcement Officers, Traffic Services and Metro Police and the local Security Service Providers operating within the Blackheath Industrial Area. The BCID improves Public Safety by providing 24-hour vehicle patrols, a mobile security caravan placed at various locations to monitor areas of concern or popular pedestrian routes, the installation of CCTV cameras to monitor public spaces and to track vehicle activity and by employing a City Law Enforcement Officer to enforce City By-laws.
- Establishing a clean, well-managed Industrial Area that is attractive, well-governed and has a clear process whereby issues can be addressed and resolved with local infrastructure owners. The maintenance and cleaning of streets, pavements and public spaces, as well as all kinds of other Municipal assets like the storm water culverts is central to this.
- Supporting a competent, competitive industrial node with a large skills base, growing capabilities.
- Supporting the local business community and their staff by assisting them with issues regarding their personal safety by:
 - Constantly improving public safety initiatives
 - Ongoing maintenance and cleansing of the entire Industrial Area
 - Planned environmental development, including but not limited to beautifying and upgrading public areas, verges and facilities; and
 - Promoting social and economic development in an environmentally sustainable manner.
- The BCID aims to improve verges at the intersections in Blackheath and began this project in 2025 when entrances to side streets along Wimbledon Road were paved with exposed aggregate pavers. This project will continue throughout the period until all intersections have been hard surfaced. Road names imbedded in kerbs will be introduced along with painted kerbs at these intersections. Regular attention will be drawn to faded road markings ensuring they are refreshed regularly. The BCID will also refresh road markings at painted intersections as and when required. The regular traffic from heavy vehicles means that painted lines fade quicker than normal.

BCID Area

Northern Boundary: Stellenbosch Arterial Road from the Railway Line in a South-Westerly direction to the Range Road Traffic lights.

Western Boundary: From the traffic lights in Range Road in a Southerly direction down towards School Road and then in an Easterly direction toward Wimbledon Road. From there in a Southerly Direction from School Road down to Butskop Road.

Southern Boundary: From the corner of Butskop Road and Wimbledon Road in an Easterly direction along Butskop Road to the Railway line, then South along the outside of the railway line to the Southern edge of the Brights Hardware property.

Eastern Boundary: From the Southern point of the Brights Hardware property in a Northerly direction along the Strand Road R102 up to the traffic light at Station Road, then in a Westerly direction to the inside of the Railway line and then in a North-Westerly direction along the Railway Line to meet with the Stellenbosch Arterial Road.

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CITY OF SYDNEY
CITY BARRISTER
LEGAL SERVICES

Approved under the Freedom of Information Act 2009

For more information visit
CORPORATE GIS

City of Sydney
100 Bridge Street
Sydney NSW 2000
Phone: (61) 2 939 9200
www.cityofsydney.nsw.gov.au

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Scale
City of Sydney
2014

BLACKHEATH
City Representative District

Consistence with the Integrated Development Plan (IDP)

The IDP of the City rests on 3 foundations, 3 second-tier priorities and 3 top-tier priorities.

Together this supports the vision for the City of Cape Town, as a City of Hope. The IDP is based on the City's 16 objectives linked to its priorities and foundations. The BCID's supplementary and enhanced services are consistent with the City's IDP objectives with specific reference to the following initiatives:

Public Safety. The Public Safety plan supports effective 24-hour Security Patrols and Law Enforcement to safeguard the Blackheath Industrial Area and this is supported using technology such as CCTV, License Plate Recognition and Incident Desk Software. The Public Safety plan strengthens safety partnerships, thereby aiming for a holistic crime prevention programme as noted in Objective 5 and 6 of the IDP. SAPS, Law Enforcement, Traffic Services and Metro Police, as well as the local Security Service Providers, perform joint daily Public Safety operations.



Economic Growth. The BCID is working towards the continuous development and improvement of the urban environment through public safety, cleaning, urban management, and social initiatives, all aimed at safeguarding and growing the existing businesses and by promoting economic opportunities thereby maintaining and creating employment opportunities. A well-maintained and well-managed Industrial Area stimulates investment and the potential for future growth.

Cleaning and the environment. The BCID urban cleaning, maintenance, and recycling plan supports the objectives of a healthy and sustainable environment. This is specifically aimed at the public space and City amenities, creating safe, managed public spaces whilst supporting environmental sustainability as noted in Objective 4, 9 and 11 of the IDP. The waste minimisation and cleaning activities provided as a supplementary service further enhance the basic services provided by the City of Cape Town to the Blackheath Industrial Area.

Urban Maintenance. The BCID's urban maintenance work also supports Objective 13 in the IDP through the maintenance of road and associated Infrastructure, thereby creating a safer environment for pedestrians, cyclists, and vehicles alike. Economic growth depends on the City doing the basics well and the partnership with the BCID helps inform the City of the priorities within the Blackheath Industrial Area whilst addressing some of the more pressing matters as part of their daily service routines. The City is therefore better able to prioritise basic services while they are constantly updated by the BCID with the needs of the Blackheath Industrial Area.

Social Development. The BCID supports the City's Social Upliftment Strategies to find lasting solutions for Social Development, supporting Early Childhood Development. Each priority and objective are considered and highlighted within the main service areas of the BCID Business Plan.

The proposed continuation of existing Services

To address the ongoing needs of the area the BCID will continue to address the following six focus areas:

- The management of BCID operations.
- The provision of public safety and security measures in the public areas only.
- The cleaning, greening and maintenance of the public space in the area.
- In co-operation with the relevant City of Cape Town departments, actions will be taken to address and monitor urban management issues related to public infrastructure in the BCID.
- Through constructive partnerships with all the role-players in the BCID, initiatives will be implemented to improve the sustainability of the businesses and potentially create employment opportunities and social upliftment in the area.
- Marketing of the BCID area and communication with affected parties, as per the attached implementation plan.

Improving Public Safety

Objective 6 of the IDP, in terms of a holistic crime prevention programme, lays the foundation for the Public Safety Plan within the BCID area.

To improve safety and security the BCID developed a comprehensive and integrated public safety plan for the area in conjunction with an appointed service provider. These actions include coordination and cooperation with:

- The South African Police Service
- Local Community Policing Forums
- Other existing security services in the area
- City of Cape Town Safety and Security Directorate
- Community organisations
- Property Owners and other stakeholders



The BCID initiative and the inherent security situation of the area require the deployment of public safety patrol officers to adequately monitor and secure the public areas. Such a deployment can be expensive to implement and therefore the focus of the public safety plan is on roaming vehicles and the Security Kiosk. Considering the contributions from stakeholders such as the South African Police Service and safety and security efforts by the City of Cape Town's Law Enforcement, Traffic Services and Metro Police, an initiative-taking public safety plan has been developed for the BCID.

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This plan involves the deployment of one mobile Public Safety Patrol Officer and one static Public Safety Officer manning the BCID Security caravan (like the concept of Neighbourhood Safety Ambassadors) and a public Closed-Circuit Television (CCTV) surveillance system to provide a reassuring presence within the public areas, 7 days a week, for 24-hours a day. During day shift the mobile Public Safety Patrol Officer is supported by a contracted Law Enforcement Officer (LEO) who rides along to ensure By-Law compliance. Matters such as the illegal use of municipal wheelie bins and illegal informal trading as well as stationary vehicle offences and any stop and searches are easily conducted.

The public safety patrol officers are uniformed ambassadors that help to maintain an inviting and comfortable experience by serving as additional "eyes and ears" for the local law enforcement agencies. They are the face of the area. Typically, they get to know their neighbourhood and community very well and often serve as a first point of contact for emergency needs, help law enforcement to identify issues and to maintain order and provide an additional deterrent to crime through their constant coverage and visibility.

Public Safety Patrol Officers are equipped with two-way radios and LEO's with a City Epic device and patrol the area at key times of the day and night. They become an integral part of general law enforcement, often being the ones to identify public safety issues and form an extension of the SAPS and the local authority's law enforcement initiative. This group of well-trained public safety patrol officers have proven to be successful in securing the area through active engagement with the public in the area. They are the eyes and ears in the public space.

The additional training of patrol officers is required and is ongoing for them to become knowledgeable on issues such as public safety and incident reporting, first aid and first-responder training and with developing communication skills. Beyond basic training the Public Safety Patrol Officers develop a keen awareness and information of specific neighbourhood safety issues including drug trade, gang presence, poverty, social issues, criminal activity, and behaviour, as well as mediation and conflict management.

If required patrol officers also provide walking escorts to people entering businesses early or staff leaving work late or elderly and vulnerable people feeling vulnerable.

Public Safety Plan

- One clearly BCID branded public safety patrol vehicle patrolling the area on a 24/7 basis.
- One clearly BCID branded mobile command post/ Security Caravan.
- Radio communications network.
- Centralised Control Room, CCTV and License Plate Recognition (LPR) monitoring services.
- A CCTV camera network comprising of 12 x LPR, 66 x Overview, Human Detection and 1 x Pan-Tilt-Zoom (PTZ) cameras situated at 39 sites with 2 x formal camera high sites and camera control room monitoring, as set out in the implementation plan.



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- A 24-Hour emergency telephone line into the Control Room - 086 000 BCID (2243)
- One City Law Enforcement Officer (Rent-A-Cop)

Assistance from the City of Cape Town

The BCID is proud to acknowledge the invaluable support and partnership extended to us by the City of Cape Town. As an initiative-taking and community-driven organisation, our success is amplified by the collaborative efforts with the city, which shares our vision for a vibrant and thriving industrial node in Blackheath.

The City of Cape Town has been a key ally in our endeavours to enhance the quality of life within our district. Their unwavering commitment to public safety has been instrumental in our collective efforts to reduce crime rates and create a secure environment for residents, businesses, and visitors alike. The City's law enforcement agencies have collaborated closely with our team to implement effective security measures, contributing significantly to the peace and well-being of our community.

Furthermore, the City of Cape Town's support in infrastructure development and maintenance has played a crucial role in shaping a clean and aesthetically appealing environment. Through their commitment to regular maintenance programs and street cleaning services, we have been able to ensure that our streets are tidy and inviting, promoting a sense of pride and belonging within Blackheath.

In addition to their support in safety and infrastructure, the City of Cape Town has been a strong advocate for environmental sustainability and community development. Their collaboration in green initiatives and beautification projects has helped us foster a greener and healthier Blackheath, while their endorsement of skills development programs and job creation initiatives has empowered our community members with meaningful opportunities.

BCID extends our appreciation to the City of Cape Town for their unwavering support and partnership. As we continue to work together in pursuit of our shared goals, we are confident that our combined efforts will lead to a prosperous and harmonious future for Blackheath. Together, we celebrate the spirit of collaboration and dedication, laying the foundation for a better tomorrow for all.

- The BCID will further enhance its public safety initiative through close cooperation with the Safety and Security Directorate of the City of Cape Town through the "Rent-A-Cop" LEO contracted service. Law Enforcement Officers from the City of Cape Town are deployed in the area to enforce City By-Laws during daytime and this service is funded from additional rates.
- The activities of the Public Safety Officers and patrols are measured through a comprehensive management system for the logging of public safety incidents. The logging, mapping and analysis of these incident reports via the Incident Desk Desktop Application informs decision making in the public safety deployment plan for the area.

The deployment plan is revised both weekly and monthly at our sector safety meetings with action steps being allocated to deal with priorities.

CCTV Surveillance Project

The budget and business plan also incorporates the management and development of a CCTV surveillance programme whereby the initial capital expenditure for the implementation of strategically placed surveillance cameras was expanded on. The cameras assist in acting as a deterrent and further assist in the monitoring of areas that are difficult to, or that are less frequently patrolled by patrol vehicles. The cameras also assist in directing mobile response officers and patrol vehicles to specific problems when detected.

The BCID currently has 1 Pan-Tilt-Zoom (PTZ), and 66 static Artificial Intelligence cameras strategically located at 39 sites throughout the area. 12 License Plate Recognition (LPR) cameras are located at strategic intersections on the boundary of the BCID. These cameras communicate via two high sites located at two separate locations. All camera sites, including the high sites, are linked to UPS and power back up facilities.

The current contracts for Public Safety, CCTV Monitoring and CCTV Maintenance are expiring at the end of June 2026. Before expiry, the BCID will go out on open tender or a request for proposals process to test the market and use the opportunity to revise the stipulations of the current contract if and where required. All security companies are PSIRA registered and because there is nationally negotiated minimum wage increases stipulated for security officers, it is suggested that for the next 5 years the expenditure will increase as follows:

Description	Year 1	Year2	Year 3	Year4	Year 5	Total Expenditure
Public Safety	R462,293	R492,342	R524,345	R558,428	R591,934	R2,629,342
CCTV Monitoring	R53,740	R57,233	R60,854	R64,915	R68,810	R305,652
Law Enforcement	R291,773	R309,280	R327,836	R347,507	R368,357	R1,644,753
Incident Desk Software	R46,747	R49,552	R52,525	R55,678	R59,018	R263,520
CCTV / LPR Cameras	R50,000	R50,000	R50,000	R50,000	R50,000	R250,000

CID Public Safety consistency with CCT Integrated Development Plan (IDP) (2022-2027 edition)

CID PROGRAMMES	IDP PRIORITIES / FOUNDATION	IDP OBJECTIVES	IDP PROGRAMMES
Public Safety	TOP TIER PRIORITY: SAFETY	OBJ 5: Effective law enforcement to make communities safer	5.1 Enhanced policing programme 5.2 Safety technology programme
Public Safety	TOP TIER PRIORITY: SAFETY	OBJ 6: Strengthen partnerships for safer communities	6.1 Partnerships for community safety programme 6.2 Holistic crime prevention programme

Operational Security Forum

Weekly meetings bring all the role players to the table to discuss concerns and to coordinate operations and a dedicated WhatsApp channel is in place for each function to ensure real-time solutions and responses to proposed threats. Open reporting is encouraged and supported by the BCID management and all systems are assessed on each shift and reported to the respective service providers with up to the minute information.

BCID makes use of data applications to report and record and track security related issues. Incidents are recorded in live time in the app and are automatically forwarded to members in the network once they are successfully captured. Incidents are updated and supported with data and pictures allowing users to follow up on outstanding matters and draw specific reports for discussion at the meetings.

The members are all active in the WhatsApp group created to ease communication between the law enforcement agencies, the BCID and the public safety agencies. CCTV Cameras are assessed before day and night shift and again a WhatsApp group is in place for live time reporting of all technical matters for immediate action, 24 hours a day.

Maintenance and Cleansing

City Improvement Districts have appropriate budgets available to deploy the services of a dedicated public cleaning service to provide the supplementary and enhanced cleaning services required in their areas. To ensure the most effective cleaning plan the strategy will continue to

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support existing waste management services, identify specific management problems and areas, and assist in developing additional waste management and cleaning schedules for the area.

The City of Cape Town's support in infrastructure development and maintenance has played a crucial role in shaping a clean and aesthetically appealing environment. Through their commitment to regular maintenance programs and street cleaning services, we have been able to ensure that our streets are tidy and inviting, promoting a sense of pride and belonging within

The plan will be executed with a small team to:

- Decrease waste and grime in the area through a sustainable cleaning programme.
- Provide additional street sweeping, waste picking and additional litter collection in all the public areas.
- Removal of illegal posters, graffiti and stickers from non-municipal infrastructure.

Urban infrastructure will be maintained by:

- Continuously implementing a plan to identify and monitor the status of public infrastructure such as roads, pavements, streetlights, road markings and traffic signs.
- Coordinating actions with the relevant City of Cape Town departments to address infrastructure defects. This will be done through liaison with City departments and the City officials responsible in addition to the reporting and monitoring of reported faults.
- Implementing local actions to correct minor issues.

In addition, the urban maintenance team will consult with the relevant City Departments to assist with:

- Graffiti removal from non-municipal infrastructure where possible.
- Removal of illegal posters and pamphlets from public spaces and non-municipal infrastructure as noted in the BCID Implementation.
- Painting of road kerb markings and correction of road signs.
- Greening, tree pruning and landscaping.
- Kerb, bollard and paving reinstatements.
- Storm water culvert and drain cleaning when required.

The cleansing contingent will deploy the team in various areas and strategically move through the BCID area. Team members can be recruited from the local area providing gainful employment and training can be facilitated to improve their skills and potential utilisation. The cleaning and urban maintenance team includes:

- 6 x urban management workers per day. The shifts will run from Monday to Friday from 08:00 to 17:00.



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The urban maintenance team workers will wear PPE and reflective vests with BCID printed on them to make them easily identifiable.
1 x urban management supervisor (This may be the CID precinct manager)

The following equipment will be required:

General cleaning equipment such as spades, picks, brooms and additional equipment for tree works etc.

General maintenance tools such as scrapers, paint brushes, spanners etc.

Materials such as paint, cement, cold asphalt and cleaning materials such as plastic bags which will be acquired as needed and within budgetary limitations.

The current contract for cleansing is expiring at the end of June 2026. Before expiry, the BCID will go out on open tender or a request for proposals process to test the market and use the opportunity to revise the stipulations of the current contract if and where required.

The cost of the proposed maintenance and cleansing service is budgeted together under cleansing and is summarised in the table below.

Description	Year1	Year2	Year 3	Year4	Years	Total Expenditure
Cleansing Services	R921,457	R976,745	R1,035,350	R1,097,471	R1,163,320	R5,194,343
Additional Cleansing Services	R190,000	R195,000	R200,000	R210,000	R220,000	R1,015,000
Minor Tools and Equipment	R15,801	R16,750	R17,755	R18,820	R19,950	R89,076
Training	R26,000	R27,500	R29,500	R31,270	R33,160	R147,430
Protective Clothing	R33,897	R35,931	R38,085	R40,370	R42,795	R191,078

CID Maintenance and Cleansing consistency with CCT IDP (2022-2027 edition)

CID PROGRAMMES	IDP PRIORITIES/ FOUNDATION	IDP OBJECTIVES	IDP PROGRAMMES
Maintenance and Cleansing	Basic Services	OBJ 4: Well-managed and modernised infrastructure to support inclusive economic growth	4.6 Waste Minimisation and recycling programme
			4.7 Promoting cleanliness and addressing illegal dumping programme
Maintenance and Cleansing	Public Space, Environment and Amenities	OBJ 11: Quality and safe parks and recreation facilities	11.1 Quality community facilities programme
			11.2 Partnerships for quality public spaces programme

Maintenance and Cleansing	Transport	OBJ 13: Safe and quality roads for pedestrians, cyclists and vehicles	13.1 Road Safety and Maintenance programme
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Environmental Development

Greening Projects and Verge Upgrades

The Environmental Development aspect of the business plan also focuses on beautifying our urban landscape. We understand that a green and pleasant environment enhances the quality of life for our businesses and users of our area. To this end, we have made a huge investment in planting trees and creating potted gardens throughout the City Improvement District area. This initiative not only adds to the visual appeal of our community but also brings numerous environmental benefits such as improved air quality, reduced urban heat island effects, and increased biodiversity.



The planned Environmental Development is in support of the delivery of services and processes of ensuring that waste materials do not enter drainage systems and the efforts to recycle collected waste supports this priority. This is in line with the objective 4.5 (excellence in waste service delivery program) and 4.6 (waste minimisation and recycling program).

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The City of Cape Town has been a strong advocate for environmental sustainability and community development. Their collaboration in green initiatives and beautification projects has helped us foster a greener and healthier Blackheath, while their endorsement of skills development programs and job creation initiatives has empowered our community members with meaningful opportunities.

The mowing of verges and unmanaged Council-owned road reserves are an intricate part of our daily operations and expenses relating to fuel are spent on the line item for Greening Projects and for mowing equipment from the Minor Tools and Equipment line item in the budget to fund this activity. Monies are also made available for the ongoing training of staff in terms of health and safety and safe and proper use and management of equipment and safety gear is provided from the line item in the budget for Protective Clothing.

The planned environmental upgrading services are in support of the IDP. The BCID is working towards the **continuous development and improvement of the urban environment** through **public safety, cleaning, urban management** and **social upliftment** initiatives, all aimed at safeguarding and growing the existing businesses and economic opportunities thereby maintaining and creating employment opportunities.

The cost of the proposed environmental development service during the five-year term is summarised in the table below.

Description	Year 1	Year2	Year3	Year4	Year 5	Total Expenditure
Environmental Upgrading	R100,000	R110,000	R120,000	R130,000	R140,000	R600,000
Greening Projects	R100,000	R100,000	R100,000	R100,000	R100,000	RS00,000
Verge Upgrades	R350,000	R350,000	R365,000	R395,000	R420,000	R1,880,000

CID Environmental Development consistency with CCT IDP (2022-2027 edition)

CID PROGRAMMES	IDP PRIORITIES/ FOUNDATION	IDP OBJECTIVES	IDP PROGRAMMES
Environmental Development	Public Space, Environment and Amenities	OBJ 9: Healthy and sustainable environment	9.1 Environmental and Biodiversity management Programme
Environmental Development	Public Space, Environment and Amenities	OBJ 11: Quality and safe parks and recreation facilities	11.1 Quality community facilities programme 11.2 Partnerships for quality public spaces programme

Social and Economic Development (Early Childhood Development -ECD)

The social issues of the area are varied and complex and no single plan or approach will adequately address these issues. BCID coordinates its social intervention actions with NGO's who are better placed to deal with targeted social programs. The Sing for Africa NPC partner is registered as a Public Benefit Organisation and a Non-Profit Company and is dedicated to serve young learners in an ECO Centre in Happy Valley.

Partnerships between CIDs and NGOs create a more cost-effective approach to the provision of supplementary and enhanced services and to the municipal cleaning services when large area clean-ups or specific maintenance tasks are required to be carried out and additional staff are required to perform the services. Now that more of the vacant Industrial erven have been bought and, in most cases, developed, there is less cause for such operations. Owners of vacant land are more forthcoming and have developed regular maintenance schedules in partnership with the BCID Manager.



The intention is to employ staff from the local area for the cleansing profile and so all cleansing staff live locally and benefit from ongoing skills development and training that form part of the BCID annual budget. The BCID focusses on the management of the large vacant land parcel funded by Additional Cleansing to ensure the face of the Happy Valley and Wimbledon Estate residential nodes also benefit from the cleaning of the area and we work hand in hand with the EPWP Urban Waste initiative that manages the residential cleaning services. This is replicated along Butskop Road along the border with the residential area of Gaylee and in Station Road on the Rustdal side.

Although homelessness and people living on the street have not been a consideration within the Blackheath Industrial Area, children being left without proper supervision and in dire circumstances whilst parents go to work daily became a glaring problem within the Happy Valley residential area. The BCID partnered with Sing for Africa NPC to fund the Happy Valley Grade "R" School (Early Childhood Development Centre) in support of their Grade "R" education programme and the provision of an additional classroom that would accommodate a further forty Grade "R" learners from disadvantaged backgrounds in an ever-growing demand for early childhood development in the area. An additional donations budget for sundries and learning aids will also go a long way in supporting this initiative. The funds are distributed to the NPC by means of donations intended to fund their daily educational activities. The School was developed in partnership with CCT and is currently on offer to them for purchase.

The BCID also formed a close partnership with the CCT's Economic Development & Investment Department's Economic Growth Investment Facilitation Branch, Business Retention and Expansion Unit to facilitate various programs and the establishment of task team and is aimed at identifying opportunities for local businesses and to address obstacles to expansion and growth in the Blackheath Industrial Area. This intervention came at no additional cost to the members of the BCID and facilitated the establishment of the Safety at Intersections Road Safety task team, the Street Lighting task team and the Truck Embayment task team.

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During the term this partnership also facilitated meetings with Eskom and local business to implement the load-shedding curtailment program in Blackheath. This entailed several public meetings, to initiate the initiative, then identify Eskom Large Power User Customers within the network to drive the registration of businesses within the selected Eskom feeder networks. In total three feeder networks were successfully registered under the load-shedding curtailment program through various public engagements and processes in partnership with external service providers.

These programs seek to promote ease of use and accessibility, economic and social development and to make the Blackheath Industrial Area a sought-after Industrial Node with a stable power network and supply. The cost of the proposed social and economic development service during the five-year term is summarised in the table below.

Description	Year1	Year2	Year 3	Year4	Year 5	Total Expenditure
Donations - Social Upliftment - ECO	R43,736	R46,258	R49,013	R51,955	R55,073	R246,035
Social Development - ECO Security	R4,709	R4,992	R5,292	R5,610	R5,947	R26,550
Happy Valley ECO (Additional Classroom)	R105,151	R115,670	R127,233	R139,960	R153,955	R641,969

CID Social Development consistency with CCT IDP (2022-2027 edition)

CID PROGRAMMES	IDP PRIORITIES/ FOUNDATION	IDP OBJECTIVES	IDP PROGRAMMES
Social and Economic Development	Basic Services	OBJ 15: A more spatially integrated and inclusive city	115.1 Spatial integration and transformation programme 15.2 Social inclusion and well-being programme

Communication

The focus will be on communicating with the members, businesses and property owners within the BCID and will attend to:

- Maintaining an informative website.
- Participating in surveys and other Economic Development initiatives in partnership with the City's Enterprise and Investment Dept.
- Distributing surveys and BCID flyers and/or newsletters reflecting the initiatives and successes of the BCID.
- Promoting the BCID amongst the local businesses and industries.
- Promote community pride through the initiatives of the BCID in making the area cleaner and safer.
- Promoting the BCID through high visibility branding on patrol vehicles.
- Promoting the BCID through high visibility uniforms with BCID branding for the patrol officers and cleaners.

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Financial Impact of the CID

In line with the City's CID By-law, the Management Body is required to prepare a proposed annual budget for each successive financial year by the date and in the format required by the Executive Director based on the specific needs of the area as set out in the Business Plan. The budget is funded by an additional property rate levied on the municipal valuation of all properties within the CID boundary.

The CID By-law allows for differentiated additional rates between categories of ratable property and as such a non-residential additional rate is applicable in the CID, as there are only business properties within the BCID geographical location and no residential units.

The Expenditure Budget for each year of the Business Plan:

YEAR	TOTAL EXPENDITURE	REVENUE (Funding Source: Additional Rates)	REVENUE (Other Funding Source E.g. Accumulated Surplus / Donations / Sponsorship/ Parking)	% INCREASE IN ADDITIONAL RATES REQUIREMENT
1	R5,279,955	R4,929,955	R350,000	6%
2	R5,575,752	R5,225,752	R350,000	6%
3	R5,889,297	R5,539,297	R350,000	6%
4	R6,221,655	R5,871,655	R350,000	6%
5	R6,573,955	R6,223,955	R350,000	6%

The property rate is calculated by the City annually during the City's budget process. The additional rate is expressed as a Rand-in-the-rand and is calculated by dividing the budget total with the total municipal valuation of properties in the CID. The impact on individual property owners in the outer years of the CID term may vary due to valuation fluctuations caused by successful valuation objections, subdivisions, new developments, court amendments, implementation of a new General Valuation or Supplementary Valuation causing the CID budget to be spread over an increased or reduced total municipal valuation base.

Property owners who receive a full or partial rates rebate will not pay additional rates. Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any BCID additional property rates. It is however incumbent on the property owner to seek such relief from the City under the City's rates policy.

The budget and additional rates are approved by Council with the City's budget and is applicable over a financial year, which starts on 1 July. Individual contributions for residential and non-residential properties can be calculated as follows:

1. Municipal valuation x R 0. XXXXXX = Annual contribution (VAT excl.) - Note: R 0. XXXXXX represents the approved CID additional property rate.
2. Annual contribution (VAT excl.) + 12 = Average monthly contribution (VAT excl.)
3. Average monthly contribution (VAT excl.) x 1.15 = Average monthly contribution (VAT incl.)

5-Year Budget for the BCID

The detailed 5-year budget for the implementation and operations of the BCID is set out in Part C. It reflects the identified needs of the BCID operations in as cost effective a manner as possible. Income in the form of additional rates will be derived from all properties in the area and this attracts VAT.

Should property owners receive partial or full relief in respect of rates they would enjoy full exemption from payment of any BCID additional property rates. It is, however, incumbent on the property owner to seek such relief from the City under the City's Rates Rebates Policy.

Proposed Management Structure

The BCID is managed by a board of Directors, elected by the members of the BCID at the preceding years Annual General Meeting (AGM). The Board of Directors consists of property owners within the BCID and a political representative from the City of Cape Town attending board meetings as an observer. Membership of the Company is available at no additional cost to property owners within the BCID footprint. The Board manages a Non-Profit company (NPC) which is responsible for the management of the CID, within the framework of the approved business plan and oversees the implementation thereof.

Elected Board members take responsibility for the various portfolios in the company and regular board meetings (once every three months) allow the directors to review current operations and apply corrective measures as required. The BCID board can call a meeting at any time when additional meetings are required to address important matters.

The Board has appointed service providers with the necessary contracts in place to manage the day-to-day operations within the BCID. The supplementary and enhanced services provided by the BCID represent the actual needs of the area according to the vision of the property owners for the area. The services provided are decided upon by the property owners as CIDs are driven by property owners.

The BCID is managed by a BCID manager appointed by the Board to oversee the day-to-day delivery of the additional services as well as attending to all the administrative legalities of a CID according to the Business plan.

All the above is subject to monitoring and oversight by various departments in the City of Cape Town. The CID Branch also advises, monitors, oversees and provides guidance on administrative, financial, operational and governance compliance.

An AGM is held every year to review the performance of the CID and to confirm the mandate of the members. The budget and implementation plan for the next year is also presented and discussed for approval at the AGM.

The board invites local community members to Members' Meetings and board meetings, regardless of whether or not they are Additional Rate Payers; publishing agendas, notices and minutes of members' meetings and board meetings on the CID Company's website at www.bcid.co.za. However, any member of the BCID or local community may attend a board meeting subject to a written application stating the item and intended outcome at least 1 week prior to the board meeting.

The AGM also provides the opportunity to elect new directors to serve on the board of the NPC.

Permissible Amendments to the Business Plan without Further Consent

If a determination is made to *affect* a material alteration to the geographical boundaries of the CID, such alteration shall be implemented in accordance with the formal process in Section 26 of the CID By-law. If an amendment to the geographical boundaries of a CID is deemed non-material and does not alter the terms of liability or the quantum of the additional rate levied, such amendment shall be undertaken in compliance with Section 25 of the City Improvement District By-law.

Where additional services are necessitated through collaboration with municipal departments, and such services are not expressly provided for in the motivation report but is deemed as enhanced and/or supplementary municipal services, the business plan may be amended without further consent, provided that the amendment is non-material and the process prescribed under Section 25 of the City Improvement District By-law, 2023 is duly followed.

The BCID signed a Memorandum of Agreement with the Roads Infrastructure Management (RIM) Department, who are responsible for the management and maintenance of all road infrastructure assets falling under the auspices of the Urban Mobility Directorate. This agreement allows the BCID to provide enhanced maintenance tasks related to road infrastructure.

There are currently no further plans to investigate or explore significant changes to the strategy or operations of the BCID and therefore none are noted here.

List of all ratable properties within the CID

A list of all ratable properties within the BCID is attached as Annexure A.

	BLACKHEATH CITY IMPROVEMENT DISTRICT (BCID) 5 YEAR IMPLEMENTATION PLAN 1st July 2026 to 30th June 2031
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MANAGEMENT AND OPERATIONS											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
	Appointment of relevant service providers	Appointment of appropriately qualified service providers	Year 1						Manager and Board	Operational	Service providers appointed by means of a well documented fair, equitable, transparent and competitive process. Review service provider appointments in final year of contract period in documented fair, equitable and transparent process.
2	Appointment of suitably qualified staff	Appointed suitably qualified staff	Year 1						Manager and Board	Operational	Well documented recruitment and selection process. For contracted staff, review staff contracts in last year of contract period.
3	Appoint an auditor	IRBA registered auditor appointed	Year1						Manager and Board	Operational	IRBA registered auditor appointed at the AGM.
4	Board meetings	Quarterly Board meetings.	Quarterly	4	4	4	4	4	Manager and Board	Annual Report	Quorum of directors present at every meeting. Feedback per portfolio. Keep minutes and file resolutions.
5	Monthly Progressive Income and Expenditure Report to CCT	Submit reports to the CID Branch by 15th	Monthly	12	12	12	12	12	Manager	Operational and Board	Refer to Finance Agreement. Submit reports to the CID Branch. Board to track budget implementation and institute corrective measures when required.
6	Audited Annual Financial Statements	Unqualified Audited Annual Financial Statements	Annually						Manager and Board	Board, Operational and Annual Report	Annual Financial Statements audited and signed by nominated Directors.
	Submit Annual Financial Statements to City	Signed Annual Financial Statements submitted to CID Department.	Annually						Manager	Operational	Signed AFS submitted to the CID Branch by 31 August of each year.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY (times per year)	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
8	Review arrears list	Report arrears to board.	Quarterly	4	4	4	4	4	Manager	Operational	Board Members in arrears cannot participate in meetings and members in arrears cannot participate in AGMs.
9	Annual feedback to members at AGM	Host legally compliant AGM.	Annually						Manager and Board	Board	Host successful AGM before 31 December.
10	Submit Annual Report and Annual Audited Financial Statements to Sub council(s)	Submit AFS and annual report to Subcouncil within 3 months of AGM.	Annually						Manager and Board	Operational	Submit proof of submission to CID Branch.
11	CIPC Compliance Annual Returns	Submit Annual Returns to CIPC within 30 business days of company registration date.	Annually						Manager and Board	Operational	Submit proof of submission to CID Branch.
12	CIPC Compliance Directors change Auditors change Company Secretary	Submit amendments to CIPC within 10 business days of the change.	Ongoing						Manager and Board	Operational	Submit proof of submission to CID Branch.
13	Manage and monitor the service request process	Complete daily reports of service requests and monitor outstanding C3's	Monthly	12	12	12	12	12	Manager and Board	Operational	Follow up with Sub-council in respect of outstanding C3's / service requests.
14	Participate in the review / development of the City's Integrated Development Plan	Annual submissions to Subcouncil Manager	Annually						Manager and Board	Operational	October to February of every year.
15	Participate in the City's Capital and Operating Budgets process	Annual submissions to Subcouncil Manager.	Annually						Manager and Board	Operational	By September of each year.
16	Maintain NPC membership	Up to date NPC membership register.	Ongoing						Manager and Board	Operational	Maintain up to date membership list on website.
17	Submit an extension of term application	Submit a comprehensive extension of term application for approval by the members and the CCT Council.	In year 5						Manager and Board	Operational	Prepare a new business plan in the last year of term.
18	Annual Tax Compliance Status	Within one month after expiry date.	Annually						Manager and Board	Operational	Upload Tax Compliance Status via the eServices portal.
19	Annual PBO tax return to SARS for donations received.	In August and February annually.	Bi-annually	2	2	2	2	2	Manager	Operational	Submit invoices for donations received to Company Secretary in August and February annually.
20	Adjustment Budget	Board approved adjustment budget.	Annually						Manager and Board	Operational	Submit Board minutes and approved adjustment budget to the CCT by end of March.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUEN CY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
21	First Board meeting post AGM	Efect Chairperson, sign Declaration of Interest, complete POPIA declaration and allocate portfolios. Agree future dates for Board Meetings.	Annually	1	1	1		1	Manager and Board	Operational	All new directors to receive relevant documents.
22	Register with the Information Regulator of South Africa	Compliance with Information Regulator of South Africa.	Year 1						Manager and Board	Operational	
23	VAT reconciliation and tax returns	Bi-monthly VAT returns and annual tax returns submitted to SARS on	Bi-monthly			6			Manager and Board	Operational	
24	At least 90% of the approved budget is spent on each line item relating to the capital budget	Total capital expenditure as a percentage of total capital budget	Year 1- Year 5						Manager and Board	Annual Report	Total spend for each capital line item must exceed 90%
25	At least 90% of the approved budget is spent on each line item relating to the core services budget	Total core services (pubic safety, cleaning and maintenance, environmental and social development) expenditure as a percentage of total core services budget	Year 1- Year 5						Manager and Board	Annual Report	Total spend for each core services line item must exceed 90%
26	At least 90% of the approved budget is spent on each line item relating to the project budget	Total project expenditure as a percentage of total project budget	Year 1- Year 5						Manager and Board	Annual Report	Total spend for each project line item must exceed 90%

PUBLIC SAFETY

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUEN CY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
	Develop a Public Safety strategy and management plan	Up to date Public Safety Management and Strategy Plan.	Year 1						Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of a new term and then modified continuously in conjunction with the SAPS, Law Enforcement and the Local Authority and existing Public Safety service provider using their experience as well as available crime statistics provided by SAPS.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
2	Appoint a Public Safety service provider(s)	Contracted PSIRA registered public safety service provider(s).	Year 1						Board	Board	The Public Safety service provider(s) could include Public Safety Patrols, Control Room services and CCTV Monitoring through a fair, equitable, transparent and competitive process.
3	Review and approve the Public Safety strategy and management plan	Approved Public Safety strategy and management plan	Annual						Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide safety services by the appointed service provider and evaluate levels of service provided.
4	Record Public Safety Incidents	Up to date public safety incident records	Ongoing						Manager and Service Provider	Board and Annual Report where applicable	All incidents saved on the Incident Desk application. Indicative records to be included in Annual Report.
5	CID participation in joint operations	Participated in joint operations	Adhoc						Manager and Service Provider	Annual Report where applicable	Participation in joint operations dependent on the public safety needs of the area.
6	Deploy Public Safety resources accordingly and effectively on visible patrols. Public Safety personnel and patrol vehicles to be easily identifiable	Effective Public Safety patrols	Ongoing						Manager and Service Provider	Operational	Utilise the "eyes and ears" of all Public Safety and gardening/street cleaning staff, as well as own staff, to identify any breaches.
	Participate in local safety forums	Attend local safety forums	Quarterly	4	4	4	4	4	Manager and Service Provider	Operational	Participate in existing Neighbourhood Watch, Community Police Forum, other CIDs and SAPS meetings.
8	Application to be submitted to secure Law Enforcement Officer	Application submitted to the CCT	Annually						Manager	Operational	Contact Law Enforcement Department by February of every year. Contract concluded by April of every year.
9	Deploy Law Enforcement Officer/s in support of the Public Safety strategy and management plan	Law Enforcement Officers deployed in CID	Ongoing						Manager and City of Cape Town	Operational	
10	Plan deployment of CCTV cameras	CCTV Camera deployment included in Public Safety strategy and management plan	Ongoing						Board, Manager and Service Provider	Board and Operational	
11	Register CCTV Cameras with the CCT	Cameras registered with the CCT	Ongoing						Manager	Operational	

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUEN CY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
12	Monitor CCTV Cameras	Monitoring of CCTV Cameras by appropriately qualified service providers.	Ongoing						Manager	Operational	Service providers to be reappointed or new providers to be appointed in last year of contract period by means of a competitive process. Well Documented.

MAINTENANCE AND CLEANSING											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUEN CY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
	Develop a maintenance and cleansing strategy and management plan	Up to date maintenance and cleansing strategy and management Plan	Year 1						Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics.
	Appoint a maintenance and cleansing service provider(s)	Contracted service provider(s)	Year 1						Board	Board	Appoint a maintenance and cleansing service provider(s) through a fair, equitable, transparent and competitive process.
	Review and approve the maintenance and cleansing management plan	Approved maintenance and cleansing strategy and management plan	Annual						Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide maintenance and cleansing services by the appointed service provider and evaluate levels of service provided.
4	Evaluate and review the provision of public litter bins	Sufficient public litter bins	Ongoing						Manager	Operational	Identify hotspot areas of littering to provide public litter bins and log a CCT service request.
	Cleaning of streets and sidewalks supplementary to those provided by the CCT	Clean streets and sidewalks in partnership with the CCT	Ongoing						Manager	Operational	Identify hotspot areas of littering to provide additional street cleaning and log a CCT service request.
6	Health and safety issues reported to the CCT	Logged CCT service request resolved	Ongoing						Manager	Operational	Follow up with sub-council in respect of outstanding CCT service requests.
	Combat Illegal dumping	Logged CCT service request resolved	Ongoing						Manager	Operational	Follow up with relevant department in respect of outstanding CCT service requests.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
8	Removal of illegal posters	Urban infrastructure free from illegal posters	Ongoing						Manager	Operational	Monitor the removal of illegal posters by the CCT and where relevant log a CCT service request.
9	Removal of graffiti	Urban infrastructure free of graffiti	Ongoing						Manager	Operational	Monitor the removal of graffiti by the CCT and where relevant log a CCT service request.
10	Record maintenance and cleansing activities	Up to date maintenance and cleansing records	Ongoing						Manager and Service Provider	Board and Annual Report where applicable	Indicative records to be included in Annual Report.
11	Identify problems, requiring minor maintenance to CCT infrastructure and perform relevant maintenance on: a. Water and Sanitation infrastructure b. Roads and Stormwater infrastructure c. Road markings d. Grass cutting in Public Areas e. Street furniture	Completed minor maintenance to CCT infrastructure	Ongoing						Manager and Service Provider	Operational, Board and Annual Report	Engage with relevant department before undertaking maintenance.
12	Identify problems, required maintenance or damage to CCT infrastructure and report to relevant department including: a. Street lighting b. Water and Sanitation c. Roads and Stormwater d. Traffic signals and road markings e. Public Open Spaces	Report findings to the relevant CCT department and log CCT service request	Ongoing						Manager	Operational, Board and Annual Report	Follow up with sub-council in respect of outstanding CCT service requests.

ENVIRONMENTAL DEVELOPMENT

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
	Develop an environmental development strategy and management plan	Up to date environmental development strategy and management Plan	Year1						Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics.


NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
	Appoint an environmental development service provider(s)	Contracted service provider(s)	Year1						Board	Board	Appoint an environmental development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
	Review and approve the environmental development management plan	Approved environmental development strategy and management plan	Annual						Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide environmental development services by the appointed or existing service provider and evaluate levels of service provided.
4	Promote waste minimization and management thereof through awareness on waste, water, noise and air pollution	Quarterly awareness campaign through newsletters or website to business and property owners.	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Urban Waste Management Law Enforcement.
5	Implement a Recycling programme	Recyclable waste collected	Ongoing						Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff.
6	Install public recycling bins	Public recycling bins installed	Ongoing						Manager and Service Provider	Board and Annual Report	By service provider or cleaning staff in partnership with the City.
	Implement and maintain landscaping projects	Landscaping projects implemented and maintained	Ongoing						Manager and Service Provider	Board and Operational	
8	Install and maintain street furniture	Street furniture maintained	Ongoing						Manager and Service Provider	Board and Operational	
9	Monitor and report illegal signage and posters	Report findings to the relevant CCT department and log C3	Ongoing						Manager and Service Provider	Board, Operational and Annual Report where applicable	
10	Improve green urban environment	Green urban environment	Ongoing						Manager and Service Provider	Board and Operational	Tree planting, maintaining of tree wells, road verges, replanting and maintaining of flower pots etc.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
11	Monitor environmental health of waterways	Report findings to the relevant CCT department and log C3 service request	Ongoing						Manager and Service Provider	Board, Operational and Annual Report where applicable	

SOCIAL AND ECONOMIC DEVELOPMENT											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
	Develop a social and economic development strategy and management plan	Up to date social and economic development strategy and management Plan	Year 1						Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider.
	Appoint a social development service provider(s)	Contracted service provider(s)	Year 1						Board	Board	Appoint a social development service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
	Review and approve the social and economic development management plan	Approved social and economic development strategy and management plan	Annual						Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide social and economic development services by the appointed or existing service provider and evaluate levels of service provided.
4	Monitor and review implementation of informal trading plans in support of economic development	Managed informal trading	Ongoing						Manager and Service Provider	Board, Operational and Annual Report where applicable	Ward Councillor and Subcouncil consulted on needs. LEO provides oversight and deals with offences.
5	Promote Social Development awareness	Quarterly awareness campaign through newsletters or website	Quarterly	4	4	4	4	4	Manager and Service Provider	Board	Partner with CCT Social Development & Early Childhood Development Directorate and social welfare organisations.
6	Work in conjunction with local social welfare and job creation organisations and develop the delivery of the supplementary services to improve the urban environment	Job creation through social intervention	Ongoing						Manager and social welfare organisations	Annual Report	Partner with CCT Social Development and social welfare organisations.

NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
	Provide social services	Social service to recipients	Ongoing						Manager and Social Worker	Board and Annual Report	

COMMUNICATION											
NO.	ACTION STEPS	KEY PERFORMANCE INDICATOR	FREQUENCY per year	DURATION IN WEEKS, MONTHS OR YEARS					RESPONSIBLE	REPORTING	COMMENTS
				Y1	Y2	Y3	Y4	Y5			
	Develop a communication strategy and management plan	Up to date communication strategy and management Plan	Year 1						Board, Manager and Service Provider	Annual Report	This is done comprehensively at the beginning of term and then modified continuously in conjunction with the service provider using their experience as well as available statistics.
	Appoint a communication service provider(s)	Contracted service provider(s)	Year1						Board	Board	Appoint a communication service provider(s) through a fair, equitable, transparent and competitive process. This could be an existing service provider.
	Review and approve the communication management plan	Approved communication strategy and management plan	Annual						Board and Manager	Annual Report	Clear deliverables and defined performance indicators to guide communication services by the appointed or existing service provider and evaluate levels of service provided.
4	Maintain Website	Up to date website	Ongoing						Manager	Board	In terms of CCT CID Policy requirements
5	Newsletters / Newsflashes	Communication distributed	Quarterly	4	4	4	4	4	Manager	Operational and Annual Report	Including use of social media platforms
6	Regular interaction with property and business owners	Feedback on interactions	Ongoing						Manager	Operational	
	CID information signage	Clearly identifiable CID signage	Ongoing						Manager	Operational	Signage to be visible and maintained with CCT approval

		BLACKHEATH CITY IMPROVEMENT DISTRICT (BCID) 5-YEAR TERM BUDGET 1 July 2026 to 30 June 2031									
		2026/27		2027/28		2028/29		2029/30		2030/31	
		R		R		R		R		R	
INCOME											
Income from additional rates		-4 929 955	93.4%	-5 225 752	93.7%	-5 539 297	94.1%	-5 871 655	94.4%	-6 223 955	94.7%
Other: Accumulated surplus		-350 000	6.6%	-350 000	6.3%	-350 000	5.9%	-350 000	5.6%	-350 000	5.3%
TOTAL INCOME		-5 279 955	100.0%	-5 575 752	100.0%	-5 889 297	100.0%	-6 221 655	100.0%	-6 573 955	100.0%
EXPENDITURE		R		R		R		R		R	
Employee-related		1 623 690	30.8%	1 707 119	30.6%	1 794 379	30.5%	1 887 194	30.3%	1 985 576	30.2%
Salaries and wages		785 235		832 350		881 973		934 892		990 986	
PAYE, UIF and SDL		483 325		512 325		543 065		575 650		610 189	
Allowances: Locomotion		228 000		228 000		228 000		228 000		228 000	
COIDA		3 250		3 413		3 588		3 774		3 970	
Bonus		123 880		131 031		137 753		144 878		152 431	
Core business		1 880 719	35.6%	2 000 144	35.9%	2 126 302	36.1%	2 259 609	36.3%	2 397 386	36.5%
Cleansing services		921 457		976 745		1 035 350		1 097 471		1 163 320	
Environmental upgrading		100 000		110 000		120 000		130 000		140 000	
Law enforcement officers		291 773		309 280		327 836		347 507		368 357	
Public safety		462 293		492 342		524 345		558 428		591 934	
Public Safety - CCTV monitoring		53 740		57 233		60 954		64 915		68 810	
Public Safety - Incident reporting		46 747		49 552		52 525		55 678		59 018	
Social upliftment		4 709		4 992		5 292		5 610		5 947	
Depreciation		125 000	2.4%	125 000	2.2%	125 000	2.1%	125 000	2.0%	125 000	1.9%
Repairs & Maintenance		135 181	2.6%	143 292	2.6%	151 890	2.6%	161 005	2.6%	170 665	2.6%
General expenditure		565 855	10.7%	600 156	10.8%	636 339	10.8%	674 025	10.8%	716 292	10.9%
Accounting and taxation fees		26 497		28 086		29 771		31 560		33 455	
Advertising costs		12 528		13 280		14 077		14 950		15 850	
Auditors' remuneration		22 378		23 721		25 144		26 650		28 250	
Bank charges		11 352		12 033		12 755		13 520		14 331	
Catering and food		4 500		4 750		5 050		5 350		5 650	
Cleaning costs		25 076		25 800		27 348		28 990		30 730	
Communication		28 516		30 227		32 040		33 965		36 003	
Computer expenses		15 799		16 747		17 752		18 850		19 980	

	2026/27		2027/28		2028/29		2029/30		2030/31	
Contingency/ Sundry	28 140		29 714		31 497		33 385		35 390	
Donations	43 736		46 258		49 013		51 955		55 073	
Insurance	48 869		53 756		56 982		60 400		66 440	
Marketing and promotions	25 471		26 700		28 302		30 000		31 800	
Meeting expenses	5 500		5 500		5 500		5 500		5 500	
Minor tools & equipment	15 801		16 750		17 755		18 820		19 950	
Motor vehicle expenses	23 500		25 000		26 500		28 000		29 500	
Office rental	87 000		92 220		97 753		103 620		109 840	
Postage & courier	750		795		845		895		950	
Printing /stationery/ photographic	17 289		18 327		19 552		20 590		21 825	
Protective clothing	33 897		35 931		38 085		40 370		42 795	
Refreshments and teas	3 500		3 600		3 800		4 050		4 300	
Telecommunication	41 756		44 261		46 918		49 735		52 720	
Training	26 000		27 500		29 500		31 270		33 160	
Utilities (not CCT)	18 000		19 200		20 400		21 600		22 800	
Projects	745 151	14.1%	760 670	13.6%	792 233	13.5%	844 960	13.6%	893 955	13.6%
Greening Projects	100 000		100 000		100 000		100 000		100 000	
Additional Cleansing	190 000		195 000		200 000		210 000		220 000	
Verge Upgrades	350 000		350 000		365 000		395 000		420 000	
Happy Valley Grade "R" School	105 151		115 670		127 233		139 960		153 955	
Capital expenditure (PPE)	56 460	1.1%	82 598	1.5%	96 975	1.6%	93 712	1.5%	98 362	1.5%
CCTV / LPR cameras	50 000		50 000		50 000		50 000		50 000	
Computer equipment	3 253		22 448		33 475		29 322		32 982	
Office equipment	3 207		6 110		6 480		6 860		7 280	
Office furniture			4 040		7 020		7 530		8 100	
Rolling bad debt reserve 3%	147 899	2.8%	156 773	2.8%	166 179	2.8%	176 150	2.8%	186 719	2.8%
TOTAL EXPENDITURE	5 279 955	100.0%	5 575 752	100.0%	5 889 297	100.0%	6 221 655	100.0%	6 573 955	100.0%

(SURPLUS)/ SHORTFALL

GROWTH: EXPENDITURE	9.5%	5.6%	5.6%	5.6%	5.7%
GROWTH: ADD RATES REQUIRED	6.0%	6.0%	6.0%	6.0%	6.0%

LIST OF RATEABLE PROPERTIES WITHIN THE BLACKHEATH CID						
Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL		ANFIELD ROAD	BLACKHEATH INDUSTRIA		493484	862
NON-RESIDENTIAL	2	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493415	854
NON-RESIDENTIAL	3	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493506	863
NON-RESIDENTIAL	4	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493430	855
NON-RESIDENTIAL	5	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493533	864
NON-RESIDENTIAL	6	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493448	856
NON-RESIDENTIAL	7	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493552	865
NON-RESIDENTIAL	9	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493561	866
NON-RESIDENTIAL	10	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493478	858
NON-RESIDENTIAL	11	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493562	867
NON-RESIDENTIAL	12	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493472	844
NON-RESIDENTIAL	13	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493557	868
NON-RESIDENTIAL	14	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493463	845
NON-RESIDENTIAL	15	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493551	869
NON-RESIDENTIAL	16	ANFIELD ROAD	BLACKHEATH INDUSTRIA		15993300	987
NON-RESIDENTIAL	17	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493546	870
NON-RESIDENTIAL	18	ANFIELD ROAD	BLACKHEATH INDUSTRIA		983481	930
NON-RESIDENTIAL	19	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493543	871
NON-RESIDENTIAL	20	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493437	881
NON-RESIDENTIAL	21	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493537	872
NON-RESIDENTIAL	22	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493433	880
NON-RESIDENTIAL	22	ANFIELD ROAD	BLACKHEATH INDUSTRIA		1036214	931
NON-RESIDENTIAL	23	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493531	873
NON-RESIDENTIAL	24	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493428	879
NON-RESIDENTIAL	25	ANFIELD ROAD	BLACKHEATH INDUSTRIA		990536	929
NON-RESIDENTIAL	25	ANFIELD ROAD	BLACKHEATH INDUSTRIA	2	990536	929
NON-RESIDENTIAL	25	ANFIELD ROAD	BLACKHEATH INDUSTRIA		990536	929
NON-RESIDENTIAL	29	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493518	876
NON-RESIDENTIAL	31	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493514	877
NON-RESIDENTIAL	33	ANFIELD ROAD	BLACKHEATH INDUSTRIA		493508	878
NON-RESIDENTIAL		ARTISAN WAY	WIMBLEDON ESTATE		19903359	1202
NON-RESIDENTIAL	1	ARTISAN WAY	WIMBLEDON ESTATE		492652	1203
NON-RESIDENTIAL	3	ARTISAN WAY	WIMBLEDON ESTATE		19902704	1198
NON-RESIDENTIAL	4	ARTISAN WAY	WIMBLEDON ESTATE		89597980	1454

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	5	ARTISAN WAY	WIMBLEDON ESTATE		19902104	1197
NON-RESIDENTIAL	8	ARTISAN WAY	WIMBLEDON ESTATE		1016248	945
NON-RESIDENTIAL	10	ARTISAN WAY	WIMBLEDON ESTATE		1016249	946
NON-RESIDENTIAL	12	ARTISAN WAY	WIMBLEDON ESTATE		1016247	944
NON-RESIDENTIAL	14	ARTISAN WAY	WIMBLEDON ESTATE		1016246	943
NON-RESIDENTIAL	16	ARTISAN WAY	WIMBLEDON ESTATE		1016245	942
NON-RESIDENTIAL	18	ARTISAN WAY	WIMBLEDON ESTATE		1016244	941
NON-RESIDENTIAL	20	ARTISAN WAY	WIMBLEDON ESTATE		1016243	940
NON-RESIDENTIAL	20	ARTISAN WAY	WIMBLEDON ESTATE		1016414	956
NON-RESIDENTIAL	22	ARTISAN WAY	WIMBLEDON ESTATE		1016242	939
NON-RESIDENTIAL	24	ARTISAN WAY	WIMBLEDON ESTATE		1016241	938
NON-RESIDENTIAL	1	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		492936	812
NON-RESIDENTIAL	2	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		492969	799
NON-RESIDENTIAL	3	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		492972	813
NON-RESIDENTIAL	4	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		492998	821
NON-RESIDENTIAL	4	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	2	492998	821
NON-RESIDENTIAL	4	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	3	492998	821
NON-RESIDENTIAL	4	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	4	492998	821
NON-RESIDENTIAL	4	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	5	492998	821
NON-RESIDENTIAL	4	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	6	492998	821
NON-RESIDENTIAL	4	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	7	492998	821
NON-RESIDENTIAL	4	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		492998	821
NON-RESIDENTIAL	5	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		493018	814
NON-RESIDENTIAL	6	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		493072	820
NON-RESIDENTIAL	7	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		492991	819
NON-RESIDENTIAL	7	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	2	492991	819
NON-RESIDENTIAL	7	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	3	492991	819
NON-RESIDENTIAL	7	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	4	492991	819
NON-RESIDENTIAL	7	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		492991	819
NON-RESIDENTIAL	8	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		493105	819
NON-RESIDENTIAL	9	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	1	493044	816
NON-RESIDENTIAL	9	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	2	493044	816
NON-RESIDENTIAL	9	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	3	493044	816
NON-RESIDENTIAL	9	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	4	493044	816
NON-RESIDENTIAL	9	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	5	493044	816
NON-RESIDENTIAL	9	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	6	493044	816

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	9	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA	7	493044	816
NON-RESIDENTIAL	9	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		493044	816
NON-RESIDENTIAL	10	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		493130	818
NON-RESIDENTIAL	11	BAREWOOD CLOSE	BLACKHEATH INDUSTRIA		493107	817
NON-RESIDENTIAL	4	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		494873	1144
NON-RESIDENTIAL	6	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		494896	1143
NON-RESIDENTIAL	8	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		494912	1142
NON-RESIDENTIAL	10	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		494919	1141
NON-RESIDENTIAL	12	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		494934	1140
NON-RESIDENTIAL	14	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		494623	1131
NON-RESIDENTIAL	18	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		89101385	1426
NON-RESIDENTIAL	24	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		536711	1121
NON-RESIDENTIAL	32	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		494823	1119
NON-RESIDENTIAL	34	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		23363371	1112
NON-RESIDENTIAL	38	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		23363369	1113
NON-RESIDENTIAL	1A	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		63912700	824
NON-RESIDENTIAL	2E	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		978901	809
NON-RESIDENTIAL	4F	BUTTSKOP ROAD	BLACKHEATH INDUSTRIA		978902	806
NON-RESIDENTIAL	2A	BUTTSKOP ROAD	JACOBSDAL SMALLHOLDINGS		1021107	416
NON-RESIDENTIAL	25	DYNAMO WAY	WIMBLEDON ESTATE		1016237	934
NON-RESIDENTIAL	28	DYNAMO WAY	WIMBLEDON ESTATE		1016240	937
NON-RESIDENTIAL	30	DYNAMO WAY	WIMBLEDON ESTATE		1016239	936
NON-RESIDENTIAL	32	DYNAMO WAY	WIMBLEDON ESTATE		1016238	935
NON-RESIDENTIAL	33	DYNAMO WAY	WIMBLEDON ESTATE		22948399	1194
NON-RESIDENTIAL	34	DYNAMO WAY	WIMBLEDON ESTATE		22947199	1196
NON-RESIDENTIAL	32A	DYNAMO WAY	WIMBLEDON ESTATE		22947994	454
NON-RESIDENTIAL	6	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492251	1020
NON-RESIDENTIAL	8	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492218	1019
NON-RESIDENTIAL	10	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492189	1018
NON-RESIDENTIAL	12	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492169	1017
NON-RESIDENTIAL	14	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492146	1016
NON-RESIDENTIAL	16	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492124	1015
NON-RESIDENTIAL	18	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492100	1014
NON-RESIDENTIAL	20	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492079	1013
NON-RESIDENTIAL	21	ELECTRON ROAD	BLACKHEATH INDUSTRIA		59540514	1398
NON-RESIDENTIAL	22	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492046	1007

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	24	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492060	1008
NON-RESIDENTIAL	25	ELECTRON ROAD	BLACKHEATH INDUSTRIA		1044098	1009
NON-RESIDENTIAL	26	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492071	1009
NON-RESIDENTIAL	28	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492087	1010
NON-RESIDENTIAL	29	ELECTRON ROAD	BLACKHEATH INDUSTRIA		1044100	1004
NON-RESIDENTIAL	31	ELECTRON ROAD	BLACKHEATH INDUSTRIA		492038	1003
NON-RESIDENTIAL	1A	ELECTRON ROAD	BLACKHEATH INDUSTRIA		59540562	1399
NON-RESIDENTIAL	2B	FREDERICK STREET	JACOBSDAL SMALLHOLDINGS		978910	416
NON-RESIDENTIAL	3	GOODERSON ROAD	BLACKHEATH INDUSTRIA		493438	843
NON-RESIDENTIAL	4	GOODERSON ROAD	BLACKHEATH INDUSTRIA		87655824	922
NON-RESIDENTIAL	5	GOODERSON ROAD	BLACKHEATH INDUSTRIA		493388	842
NON-RESIDENTIAL	7	GOODERSON ROAD	BLACKHEATH INDUSTRIA		493378	841
NON-RESIDENTIAL	8	GOODERSON ROAD	BLACKHEATH INDUSTRIA		493403	860
NON-RESIDENTIAL	9	GOODERSON ROAD	BLACKHEATH INDUSTRIA		493364	840
NON-RESIDENTIAL	10	GOODERSON ROAD	BLACKHEATH INDUSTRIA		493393	861
NON-RESIDENTIAL	11	GOODERSON ROAD	BLACKHEATH INDUSTRIA		493347	839
NON-RESIDENTIAL	12	GOODERSON ROAD	BLACKHEATH INDUSTRIA		493380	853
NON-RESIDENTIAL	1	HEATH CIRCLE	BLACKHEATH INDUSTRIA		494583	1135
NON-RESIDENTIAL	3	HEATH CIRCLE	BLACKHEATH INDUSTRIA		494677	1134
NON-RESIDENTIAL	5	HEATH CIRCLE	BLACKHEATH INDUSTRIA		494622	1132
NON-RESIDENTIAL	6	HEATH CIRCLE	BLACKHEATH INDUSTRIA		494717	1147
NON-RESIDENTIAL	8	HEATH CIRCLE	BLACKHEATH INDUSTRIA		494763	1136
NON-RESIDENTIAL	10	HEATH CIRCLE	BLACKHEATH INDUSTRIA		494789	1137
NON-RESIDENTIAL	12	HEATH CIRCLE	BLACKHEATH INDUSTRIA		494803	1138
NON-RESIDENTIAL	14	HEATH CIRCLE	BLACKHEATH INDUSTRIA		494826	1139
NON-RESIDENTIAL	3	HEATH STREET	BLACKHEATH INDUSTRIA		20883845	1374
NON-RESIDENTIAL	4	HEATH STREET	BLACKHEATH INDUSTRIA		533717	1148
NON-RESIDENTIAL	6	HEATH STREET	BLACKHEATH INDUSTRIA		494602	1133
NON-RESIDENTIAL	1	HELENE AVENUE	BLACKHEATH INDUSTRIA		492470	812
NON-RESIDENTIAL	2	HELENE AVENUE	BLACKHEATH INDUSTRIA		492458	792
NON-RESIDENTIAL	3	HELENE AVENUE	BLACKHEATH INDUSTRIA		492460	813
NON-RESIDENTIAL	4	HELENE AVENUE	BLACKHEATH INDUSTRIA		492440	793
NON-RESIDENTIAL	5	HELENE AVENUE	BLACKHEATH INDUSTRIA		492429	893
NON-RESIDENTIAL	6	HELENE AVENUE	BLACKHEATH INDUSTRIA		492420	794
NON-RESIDENTIAL	8	HELENE AVENUE	BLACKHEATH INDUSTRIA		492397	795
NON-RESIDENTIAL	9	HELENE AVENUE	BLACKHEATH INDUSTRIA		492405	803

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	10	HELENE AVENUE	BLACKHEATH INDUSTRIA		492376	796
NON-RESIDENTIAL	11	HELENE AVENUE	BLACKHEATH INDUSTRIA		492416	804
NON-RESIDENTIAL	12	HELENE AVENUE	BLACKHEATH INDUSTRIA		492329	797
NON-RESIDENTIAL	13	HELENE AVENUE	BLACKHEATH INDUSTRIA		492424	805
NON-RESIDENTIAL	14	HELENE AVENUE	BLACKHEATH INDUSTRIA		492341	798
NON-RESIDENTIAL	15	HELENE AVENUE	BLACKHEATH INDUSTRIA		492428	806
NON-RESIDENTIAL	16	HELENE AVENUE	BLACKHEATH INDUSTRIA		492349	799
NON-RESIDENTIAL	18	HELENE AVENUE	BLACKHEATH INDUSTRIA		708666	800
NON-RESIDENTIAL	20	HELENE AVENUE	BLACKHEATH INDUSTRIA		492363	910
NON-RESIDENTIAL	22	HELENE AVENUE	BLACKHEATH INDUSTRIA		492372	911
NON-RESIDENTIAL		KWELA STREET	BLACKHEATH INDUSTRIA		1049126	957
NON-RESIDENTIAL	2	KWELA STREET	BLACKHEATH INDUSTRIA		1049148	979
NON-RESIDENTIAL	4	KWELA STREET	BLACKHEATH INDUSTRIA		66614728	1400
NON-RESIDENTIAL	7	KWELA STREET	BLACKHEATH INDUSTRIA		1049128	959
NON-RESIDENTIAL	8	KWELA STREET	BLACKHEATH INDUSTRIA		1049145	976
NON-RESIDENTIAL	9	KWELA STREET	BLACKHEATH INDUSTRIA		1049151	982
NON-RESIDENTIAL	11	KWELA STREET	BLACKHEATH INDUSTRIA		1049150	981
NON-RESIDENTIAL	12	KWELA STREET	BLACKHEATH INDUSTRIA		1064967	985
NON-RESIDENTIAL	13	KWELA STREET	BLACKHEATH INDUSTRIA		1049149	980
NON-RESIDENTIAL	14	KWELA STREET	BLACKHEATH INDUSTRIA		1049142	973
NON-RESIDENTIAL	16	KWELA STREET	BLACKHEATH INDUSTRIA		1049141	972
NON-RESIDENTIAL	18	KWELA STREET	BLACKHEATH INDUSTRIA		1049140	971
NON-RESIDENTIAL	20	KWELA STREET	BLACKHEATH INDUSTRIA		1049139	970
NON-RESIDENTIAL	22	KWELA STREET	BLACKHEATH INDUSTRIA		1049138	969
NON-RESIDENTIAL	24	KWELA STREET	BLACKHEATH INDUSTRIA		1049137	968
NON-RESIDENTIAL	28	KWELA STREET	BLACKHEATH INDUSTRIA		1049136	967
NON-RESIDENTIAL	30	KWELA STREET	BLACKHEATH INDUSTRIA		1049135	966
NON-RESIDENTIAL	32	KWELA STREET	BLACKHEATH INDUSTRIA		1049134	965
NON-RESIDENTIAL	34	KWELA STREET	BLACKHEATH INDUSTRIA		1049133	964
NON-RESIDENTIAL	36	KWELA STREET	BLACKHEATH INDUSTRIA		1049132	963
NON-RESIDENTIAL	40	KWELA STREET	BLACKHEATH INDUSTRIA		41786894	988
NON-RESIDENTIAL	42	KWELA STREET	BLACKHEATH INDUSTRIA		1049129	960
NON-RESIDENTIAL	1C	KWELA STREET	BLACKHEATH INDUSTRIA		1049152	983
NON-RESIDENTIAL		METAL ROAD	BLACKHEATH INDUSTRIA		533720	1226
NON-RESIDENTIAL	2	METAL ROAD	BLACKHEATH INDUSTRIA		492775	1209
NON-RESIDENTIAL	5	METAL ROAD	BLACKHEATH INDUSTRIA		492591	1225

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	6	METAL ROAD	BLACKHEATH INDUSTRIA		492788	1360
NON-RESIDENTIAL	6	METAL ROAD	BLACKHEATH INDUSTRIA		56917268	1210
NON-RESIDENTIAL	9	METAL ROAD	BLACKHEATH INDUSTRIA		55568736	1377
NON-RESIDENTIAL	10	METAL ROAD	BLACKHEATH INDUSTRIA		492805	1361
NON-RESIDENTIAL	13	METAL ROAD	BLACKHEATH INDUSTRIA		55570291	1378
NON-RESIDENTIAL	14	METAL ROAD	BLACKHEATH INDUSTRIA		492822	1211
NON-RESIDENTIAL	16	METAL ROAD	BLACKHEATH INDUSTRIA		492835	1213
NON-RESIDENTIAL	20	METAL ROAD	BLACKHEATH INDUSTRIA		492597	1062
NON-RESIDENTIAL	21	METAL ROAD	BLACKHEATH INDUSTRIA		492796	1222
NON-RESIDENTIAL	23	METAL ROAD	BLACKHEATH INDUSTRIA		492800	1221
NON-RESIDENTIAL	25	METAL ROAD	BLACKHEATH INDUSTRIA		492804	1220
NON-RESIDENTIAL	27	METAL ROAD	BLACKHEATH INDUSTRIA		492808	1219
NON-RESIDENTIAL	29	METAL ROAD	BLACKHEATH INDUSTRIA		492815	1218
NON-RESIDENTIAL	31	METAL ROAD	BLACKHEATH INDUSTRIA		492817	1217
NON-RESIDENTIAL	33	METAL ROAD	BLACKHEATH INDUSTRIA		492821	1216
NON-RESIDENTIAL	35	METAL ROAD	BLACKHEATH INDUSTRIA		492826	1215
NON-RESIDENTIAL	21A	METAL ROAD	BLACKHEATH INDUSTRIA		50885047	1214
NON-RESIDENTIAL	4	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494230	1327
NON-RESIDENTIAL	5	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		1049488	1365
NON-RESIDENTIAL	6	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494219	1328
NON-RESIDENTIAL	8	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494206	1329
NON-RESIDENTIAL	10	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494188	1330
NON-RESIDENTIAL	11	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494038	1296
NON-RESIDENTIAL	12	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		27364803	1369
NON-RESIDENTIAL	13	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494026	1297
NON-RESIDENTIAL	15	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494014	1298
NON-RESIDENTIAL	17	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494000	1299
NON-RESIDENTIAL	17	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		45852430	1366
NON-RESIDENTIAL	18	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494133	1334
NON-RESIDENTIAL	19	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		493988	1300
NON-RESIDENTIAL	20	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494122	1335
NON-RESIDENTIAL	21	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		493974	1301
NON-RESIDENTIAL	22	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494107	1336
NON-RESIDENTIAL	23	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		493961	1302
NON-RESIDENTIAL	24	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494095	1337
NON-RESIDENTIAL	25	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		493950	1303

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	26	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494082	1338
NON-RESIDENTIAL	27	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		20295753	1367
NON-RESIDENTIAL	28	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494073	1339
NON-RESIDENTIAL	30	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494152	1340
NON-RESIDENTIAL	31	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		493898	1306
NON-RESIDENTIAL	32	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494166	1341
NON-RESIDENTIAL	34	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494177	1342
NON-RESIDENTIAL	36	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494194	1343
NON-RESIDENTIAL	38	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494209	1344
NON-RESIDENTIAL	39	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		28709321	1370
NON-RESIDENTIAL	40	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494224	1345
NON-RESIDENTIAL	41	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		979013	1364
NON-RESIDENTIAL	42	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494232	1346
NON-RESIDENTIAL	44	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494243	1347
NON-RESIDENTIAL	46	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494259	1348
NON-RESIDENTIAL	48	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494276	1349
NON-RESIDENTIAL	49	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494332	1315
NON-RESIDENTIAL	50	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494290	1350
NON-RESIDENTIAL	52	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494302	1351
NON-RESIDENTIAL	53	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494362	1316
NON-RESIDENTIAL	54	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494314	1352
NON-RESIDENTIAL	55	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494372	1317
NON-RESIDENTIAL	57	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494383	1318
NON-RESIDENTIAL	59	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494395	1319
NON-RESIDENTIAL	61	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494407	1320
NON-RESIDENTIAL	63	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494421	1321
NON-RESIDENTIAL	67	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		45874000	1368
NON-RESIDENTIAL	71	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494402	1324
NON-RESIDENTIAL	73	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494335	1325
NON-RESIDENTIAL	75	NEBULA CRESCENT	BLACKHEATH INDUSTRIA		494251	1326
NON-RESIDENTIAL	2	NICOLE AVENUE	BLACKHEATH INDUSTRIA		492483	810
NON-RESIDENTIAL	4	NICOLE AVENUE	BLACKHEATH INDUSTRIA		492473	809
NON-RESIDENTIAL	6	NICOLE AVENUE	BLACKHEATH INDUSTRIA		492461	808
NON-RESIDENTIAL	8	NICOLE AVENUE	BLACKHEATH INDUSTRIA		492433	807
NON-RESIDENTIAL		PRINS CRESCENT	BLACKHEATH INDUSTRIA		60246019	829
NON-RESIDENTIAL	2	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60242321	828

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	3	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60246146	830
NON-RESIDENTIAL	4	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60241099	838
NON-RESIDENTIAL	5	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60245987	831
NON-RESIDENTIAL	6	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60242419	837
NON-RESIDENTIAL	7	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60245860	832
NON-RESIDENTIAL	8	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60242610	836
NON-RESIDENTIAL	9	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60245183	833
NON-RESIDENTIAL	10	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60242657	835
NON-RESIDENTIAL	12	PRINS CRESCENT	BLACKHEATH INDUSTRIA		60242700	834
NON-RESIDENTIAL		RAND ROAD	BLACKHEATH INDUSTRIA		493939	1097
NON-RESIDENTIAL	2	RAND ROAD	BLACKHEATH INDUSTRIA		493754	1093
NON-RESIDENTIAL	3	RAND ROAD	BLACKHEATH INDUSTRIA		493925	1098
NON-RESIDENTIAL	4	RAND ROAD	BLACKHEATH INDUSTRIA		493730	1092
NON-RESIDENTIAL	5	RAND ROAD	BLACKHEATH INDUSTRIA		493908	1099
NON-RESIDENTIAL	6	RAND ROAD	BLACKHEATH INDUSTRIA		493713	1091
NON-RESIDENTIAL	7	RAND ROAD	BLACKHEATH INDUSTRIA		493893	1100
NON-RESIDENTIAL	8	RAND ROAD	BLACKHEATH INDUSTRIA		493694	1090
NON-RESIDENTIAL	9	RAND ROAD	BLACKHEATH INDUSTRIA		493878	1101
NON-RESIDENTIAL	10	RAND ROAD	BLACKHEATH INDUSTRIA		493672	1354
NON-RESIDENTIAL	11	RAND ROAD	BLACKHEATH INDUSTRIA		493862	1102
NON-RESIDENTIAL	12	RAND ROAD	BLACKHEATH INDUSTRIA		493656	1353
NON-RESIDENTIAL	13	RAND ROAD	BLACKHEATH INDUSTRIA		493852	1103
NON-RESIDENTIAL	14	RAND ROAD	BLACKHEATH INDUSTRIA		493643	1088
NON-RESIDENTIAL	15	RAND ROAD	BLACKHEATH INDUSTRIA		1051772	1104
NON-RESIDENTIAL	16	RAND ROAD	BLACKHEATH INDUSTRIA		493628	1087
NON-RESIDENTIAL	17	RAND ROAD	BLACKHEATH INDUSTRIA		493826	1105
NON-RESIDENTIAL	18	RAND ROAD	BLACKHEATH INDUSTRIA		493614	1086
NON-RESIDENTIAL	19	RAND ROAD	BLACKHEATH INDUSTRIA		493804	1106
NON-RESIDENTIAL	20	RAND ROAD	BLACKHEATH INDUSTRIA		493605	1085
NON-RESIDENTIAL	21	RAND ROAD	BLACKHEATH INDUSTRIA		493789	1107
NON-RESIDENTIAL	22	RAND ROAD	BLACKHEATH INDUSTRIA		493597	1084
NON-RESIDENTIAL	24	RAND ROAD	BLACKHEATH INDUSTRIA		73408996	1404
NON-RESIDENTIAL	25	RAND ROAD	BLACKHEATH INDUSTRIA		493532	1082
NON-RESIDENTIAL	27	RAND ROAD	BLACKHEATH INDUSTRIA		493626	1110
NON-RESIDENTIAL	5	RANGE ROAD	BLACKHEATH INDUSTRIA		1049127	958
NON-RESIDENTIAL	15	RANGE ROAD	BLACKHEATH INDUSTRIA		493420	1081

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	18	RANGE ROAD	BLACKHEATH INDUSTRIA		492493	1054
NON-RESIDENTIAL	19	RANGE ROAD	BLACKHEATH INDUSTRIA		951730	1078
NON-RESIDENTIAL	20	RANGE ROAD	BLACKHEATH INDUSTRIA		812618	1051
NON-RESIDENTIAL	26	RANGE ROAD	BLACKHEATH INDUSTRIA		492453	811
NON-RESIDENTIAL	27	RANGE ROAD	BLACKHEATH INDUSTRIA		40111748	1070
NON-RESIDENTIAL	29	RANGE ROAD	BLACKHEATH INDUSTRIA		493113	1069
NON-RESIDENTIAL	31	RANGE ROAD	BLACKHEATH INDUSTRIA		492974	1068
NON-RESIDENTIAL	32	RANGE ROAD	BLACKHEATH INDUSTRIA		492306	1231
NON-RESIDENTIAL	33	RANGE ROAD	BLACKHEATH INDUSTRIA		785127	1066
NON-RESIDENTIAL	35	RANGE ROAD	BLACKHEATH INDUSTRIA		492851	1064
NON-RESIDENTIAL	37	RANGE ROAD	BLACKHEATH INDUSTRIA		492783	1063
NON-RESIDENTIAL	39	RANGE ROAD	BLACKHEATH INDUSTRIA		492510	1057
NON-RESIDENTIAL	40	RANGE ROAD	BLACKHEATH INDUSTRIA		492368	1024
NON-RESIDENTIAL	42	RANGE ROAD	BLACKHEATH INDUSTRIA		492332	1025
NON-RESIDENTIAL	44	RANGE ROAD	BLACKHEATH INDUSTRIA		492313	1026
NON-RESIDENTIAL	46	RANGE ROAD	BLACKHEATH INDUSTRIA		492293	1027
NON-RESIDENTIAL	47	RANGE ROAD	BLACKHEATH INDUSTRIA		991693	1058
NON-RESIDENTIAL	48	RANGE ROAD	BLACKHEATH INDUSTRIA		492267	1028
NON-RESIDENTIAL	49	RANGE ROAD	BLACKHEATH INDUSTRIA		492495	1059
NON-RESIDENTIAL	50	RANGE ROAD	BLACKHEATH INDUSTRIA		492245	1029
NON-RESIDENTIAL	51	RANGE ROAD	BLACKHEATH INDUSTRIA		492489	1060
NON-RESIDENTIAL	52	RANGE ROAD	BLACKHEATH INDUSTRIA		492212	1030
NON-RESIDENTIAL	53	RANGE ROAD	BLACKHEATH INDUSTRIA		492484	1061
NON-RESIDENTIAL	54	RANGE ROAD	BLACKHEATH INDUSTRIA		492187	1031
NON-RESIDENTIAL	55	RANGE ROAD	BLACKHEATH INDUSTRIA		492472	1229
NON-RESIDENTIAL	56	RANGE ROAD	BLACKHEATH INDUSTRIA		492166	1032
NON-RESIDENTIAL	58	RANGE ROAD	BLACKHEATH INDUSTRIA		533727	1033
NON-RESIDENTIAL	13A	RANGE ROAD	BLACKHEATH INDUSTRIA		773713	1080
NON-RESIDENTIAL	1A	RANGE ROAD	BLACKHEATH INDUSTRIA		773721	1096
NON-RESIDENTIAL	23A	RANGE ROAD	BLACKHEATH INDUSTRIA		773711	1077
NON-RESIDENTIAL	5A	RANGE ROAD	BLACKHEATH INDUSTRIA		773714	1094
NON-RESIDENTIAL	59	RANGE ROAD	WIMBLEDON ESTATE		492301	1041
NON-RESIDENTIAL	61	RANGE ROAD	WIMBLEDON ESTATE		536710	1001
NON-RESIDENTIAL	51A	RANGE ROAD	WIMBLEDON ESTATE		56448338	1040
NON-RESIDENTIAL	51B	RANGE ROAD	WIMBLEDON ESTATE		533726	1000
NON-RESIDENTIAL	56A	RANGE ROAD	WIMBLEDON ESTATE		21962483	1038

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	61A	RANGE ROAD	WIMBLEDON ESTATE		773733	1039
NON-RESIDENTIAL		ROKER CLOSE	BLACKHEATH INDUSTRIA		493321	887
NON-RESIDENTIAL	4	ROKER CLOSE	BLACKHEATH INDUSTRIA		493312	834
NON-RESIDENTIAL	6	ROKER CLOSE	BLACKHEATH INDUSTRIA		493304	835
NON-RESIDENTIAL	8	ROKER CLOSE	BLACKHEATH INDUSTRIA		493299	836
NON-RESIDENTIAL	2A	SAMMY STREET	KUILSRIVIER INDUSTRIA		490905	25533
NON-RESIDENTIAL		SCHOOL STREET	BLACKHEATH INDUSTRIA		493257	1193
NON-RESIDENTIAL	4	SCHOOL STREET	BLACKHEATH INDUSTRIA		12545081	1072
NON-RESIDENTIAL	6	SCHOOL STREET	BLACKHEATH INDUSTRIA		493083	1178
NON-RESIDENTIAL	10	SCHOOL STREET	BLACKHEATH INDUSTRIA		782303	1179
NON-RESIDENTIAL	34	SCHOOL STREET	WIMBLEDON ESTATE		22950271	1187
NON-RESIDENTIAL	3	STATION STREET	BLACKHEATH INDUSTRIA		983480	928
NON-RESIDENTIAL	6	STATION STREET	BLACKHEATH INDUSTRIA		492901	796
NON-RESIDENTIAL	8	STATION STREET	BLACKHEATH INDUSTRIA		492949	1391
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA		492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	2	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	3	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	4	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	5	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	6	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	7	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	8	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	9	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	10	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	11	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	12	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	13	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	14	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	15	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	16	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	17	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	18	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	19	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	20	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	21	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	22	492992	1393

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	59	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	60	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	61	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	62	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	63	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	64	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	65	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA	66	492992	1393
NON-RESIDENTIAL	10	STATION STREET	BLACKHEATH INDUSTRIA		492992	1393
NON-RESIDENTIAL	4B	STATION STREET	BLACKHEATH INDUSTRIA		773889	811
NON-RESIDENTIAL	60A	SUNBIRD EAST DRIVE	WIMBLEDON ESTATE		536707	454
NON-RESIDENTIAL	4	SYSEN STREET	BLACKHEATH INDUSTRIA		492997	1244
NON-RESIDENTIAL	5	SYSEN STREET	BLACKHEATH INDUSTRIA		80914967	1407
NON-RESIDENTIAL	6	SYSEN STREET	BLACKHEATH INDUSTRIA		493005	1243
NON-RESIDENTIAL	8	SYSEN STREET	BLACKHEATH INDUSTRIA		493019	1242
NON-RESIDENTIAL	9	SYSEN STREET	BLACKHEATH INDUSTRIA		492938	1235
NON-RESIDENTIAL	10	SYSEN STREET	BLACKHEATH INDUSTRIA		493028	1241
NON-RESIDENTIAL	11	SYSEN STREET	BLACKHEATH INDUSTRIA		492958	1236
NON-RESIDENTIAL	12	SYSEN STREET	BLACKHEATH INDUSTRIA		493039	1240
NON-RESIDENTIAL	14	SYSEN STREET	BLACKHEATH INDUSTRIA		493053	1239
NON-RESIDENTIAL	16	SYSEN STREET	BLACKHEATH INDUSTRIA		493086	1238
NON-RESIDENTIAL	18	SYSEN STREET	BLACKHEATH INDUSTRIA		536720	1237
NON-RESIDENTIAL	1A	SYSEN STREET	BLACKHEATH INDUSTRIA		533719	1232
NON-RESIDENTIAL	2A	SYSEN STREET	BLACKHEATH INDUSTRIA		51158362	1248
NON-RESIDENTIAL	4	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493431	846
NON-RESIDENTIAL	5	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493411	889
NON-RESIDENTIAL	6	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493404	847
NON-RESIDENTIAL	9	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493357	886
NON-RESIDENTIAL	10	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493371	848
NON-RESIDENTIAL	12	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493356	849
NON-RESIDENTIAL	14	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493341	850
NON-RESIDENTIAL	15	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493320	833
NON-RESIDENTIAL	16	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493326	851
NON-RESIDENTIAL	17	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493310	832
NON-RESIDENTIAL	18	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493323	852
NON-RESIDENTIAL	19	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493306	831

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	20	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493319	837
NON-RESIDENTIAL	21	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493302	830
NON-RESIDENTIAL	24	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493327	838
NON-RESIDENTIAL	25	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493298	829
NON-RESIDENTIAL	27	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		75010955	1402
NON-RESIDENTIAL	31	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493316	826
NON-RESIDENTIAL	33	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493324	825
NON-RESIDENTIAL	35	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493337	824
NON-RESIDENTIAL	37	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493360	823
NON-RESIDENTIAL	41	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		708673	822
NON-RESIDENTIAL	43	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493424	820
NON-RESIDENTIAL	45	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493399	819
NON-RESIDENTIAL	47	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493413	818
NON-RESIDENTIAL	49	TRAFFORD ROAD	BLACKHEATH INDUSTRIA		493442	817
NON-RESIDENTIAL		UTILIS STREET	BLACKHEATH INDUSTRIA		1002015	1261
NON-RESIDENTIAL		UTILIS STREET	BLACKHEATH INDUSTRIA		45066058	1371
NON-RESIDENTIAL	3	UTILIS STREET	BLACKHEATH INDUSTRIA		1002014	1260
NON-RESIDENTIAL	4	UTILIS STREET	BLACKHEATH INDUSTRIA		1002041	1287
NON-RESIDENTIAL	5	UTILIS STREET	BLACKHEATH INDUSTRIA		1002013	1259
NON-RESIDENTIAL	6	UTILIS STREET	BLACKHEATH INDUSTRIA		1002040	1286
NON-RESIDENTIAL	7	UTILIS STREET	BLACKHEATH INDUSTRIA		1002012	1258
NON-RESIDENTIAL	9	UTILIS STREET	BLACKHEATH INDUSTRIA		494009	1424
NON-RESIDENTIAL	10	UTILIS STREET	BLACKHEATH INDUSTRIA		1002031	1277
NON-RESIDENTIAL	11	UTILIS STREET	BLACKHEATH INDUSTRIA		1002011	1257
NON-RESIDENTIAL	12	UTILIS STREET	BLACKHEATH INDUSTRIA		1002032	1278
NON-RESIDENTIAL	13	UTILIS STREET	BLACKHEATH INDUSTRIA		1002010	1256
NON-RESIDENTIAL	14	UTILIS STREET	BLACKHEATH INDUSTRIA		1002033	1279
NON-RESIDENTIAL	15	UTILIS STREET	BLACKHEATH INDUSTRIA		1002009	1255
NON-RESIDENTIAL	16	UTILIS STREET	BLACKHEATH INDUSTRIA		1002034	1280
NON-RESIDENTIAL	17	UTILIS STREET	BLACKHEATH INDUSTRIA		1002008	1254
NON-RESIDENTIAL	20	UTILIS STREET	BLACKHEATH INDUSTRIA		1042986	1372
NON-RESIDENTIAL	23	UTILIS STREET	BLACKHEATH INDUSTRIA		1002007	1253
NON-RESIDENTIAL	25	UTILIS STREET	BLACKHEATH INDUSTRIA		1002006	1252
NON-RESIDENTIAL	27	UTILIS STREET	BLACKHEATH INDUSTRIA		1002005	1251
NON-RESIDENTIAL	27	UTILIS STREET	BLACKHEATH INDUSTRIA		69121911	1403
NON-RESIDENTIAL	29	UTILIS STREET	BLACKHEATH INDUSTRIA		1002004	1250

Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	19A	UTILIS STREET	BLACKHEATH INDUSTRIA		1080776	1359
NON-RESIDENTIAL	23A	UTILIS STREET	BLACKHEATH INDUSTRIA		1080775	1373
NON-RESIDENTIAL	65	VAN RIEBEECK ROAD	BLACKHEATH INDUSTRIA		60240871	827
NON-RESIDENTIAL	65	VAN RIEBEECK ROAD	BLACKHEATH INDUSTRIA		60240871	827
NON-RESIDENTIAL	65	VAN RIEBEECK ROAD	BLACKHEATH INDUSTRIA		60240871	827
NON-RESIDENTIAL	65A	VAN RIEBEECK ROAD	BLACKHEATH INDUSTRIA		60246198	839
NON-RESIDENTIAL	69A	VAN RIEBEECK ROAD	BLACKHEATH INDUSTRIA		978904	801
NON-RESIDENTIAL	69B	VAN RIEBEECK ROAD	BLACKHEATH INDUSTRIA		978903	803
NON-RESIDENTIAL	69C	VAN RIEBEECK ROAD	BLACKHEATH INDUSTRIA		16082222	810
NON-RESIDENTIAL	69C	VAN RIEBEECK ROAD	BLACKHEATH INDUSTRIA		542373	416
NON-RESIDENTIAL	73	VAN RIEBEECK ROAD	JACOBSDAL SMALLHOLDINGS		493414	416
NON-RESIDENTIAL	61	VAN RIEBEECK ROAD	SAXENBURG PARK 2		535633	799
NON-RESIDENTIAL	63	VAN RIEBEECK ROAD	SAXENBURG PARK 2		493219	800
NON-RESIDENTIAL	71B	VAN RIEBEECK ROAD	STELLENBOSCH FARMS (BLUE		536667	416
NON-RESIDENTIAL	71B	VAN RIEBEECK ROAD	STELLENBOSCH FARMS (BLUE		536667	416
NON-RESIDENTIAL	71B	VAN RIEBEECK ROAD	STELLENBOSCH FARMS (BLUE		536667	416
NON-RESIDENTIAL	2	WAGGIE ROAD	BLACKHEATH INDUSTRIA		493307	1167
NON-RESIDENTIAL	10	WAGGIE ROAD	BLACKHEATH INDUSTRIA		996900	1166
NON-RESIDENTIAL	14	WAGGIE ROAD	BLACKHEATH INDUSTRIA		493315	1168
NON-RESIDENTIAL	18	WAGGIE ROAD	BLACKHEATH INDUSTRIA		493318	1169
NON-RESIDENTIAL	22	WAGGIE ROAD	BLACKHEATH INDUSTRIA		493317	1170
NON-RESIDENTIAL	4	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002042	1288
NON-RESIDENTIAL	5	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		76168887	1406
NON-RESIDENTIAL	6	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002037	1283
NON-RESIDENTIAL	8	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002038	1284
NON-RESIDENTIAL	9	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002020	1266
NON-RESIDENTIAL	10	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002039	1285
NON-RESIDENTIAL	11	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002021	1267
NON-RESIDENTIAL	13	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002022	1268
NON-RESIDENTIAL	15	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002023	1269
NON-RESIDENTIAL	17	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002024	1270
NON-RESIDENTIAL	19	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002025	1271
NON-RESIDENTIAL	21	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002026	1272
NON-RESIDENTIAL	23	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002027	1273
NON-RESIDENTIAL	25	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		1002028	1274
NON-RESIDENTIAL	27	WARRIOR CRESCENT	BLACKHEATH INDUSTRIA		74967548	1405

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Category	St No.	Street	Suburb	Unit No	LIS Key	ERF No
NON-RESIDENTIAL	23A	WIMBLEDON CRESCENT	BLACKHEATH INDUSTRIA		56511763	1162
NON-RESIDENTIAL		WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		494856	1228
NON-RESIDENTIAL		WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		18080206	1145
NON-RESIDENTIAL	2	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		533728	1022
NON-RESIDENTIAL	3	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		494685	1146
NON-RESIDENTIAL	3	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA	2	494685	1146
NON-RESIDENTIAL	3	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA	3	494685	1146
NON-RESIDENTIAL	3	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA	4	494685	1146
NON-RESIDENTIAL	3	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA	5	494685	1146
NON-RESIDENTIAL	3	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		494685	1146
NON-RESIDENTIAL	4	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		492275	1021
NON-RESIDENTIAL	5	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		494528	1149
NON-RESIDENTIAL	15	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		493676	1111
NON-RESIDENTIAL	19	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		493471	1160
NON-RESIDENTIAL	21	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		493362	1163
NON-RESIDENTIAL	27	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		996899	1165
NON-RESIDENTIAL	39	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		11626305	1212
NON-RESIDENTIAL	75	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		1072310	921
NON-RESIDENTIAL	84	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		492330	1023
NON-RESIDENTIAL	88	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		491976	1011
NON-RESIDENTIAL	19A	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		56509284	1159
NON-RESIDENTIAL	1A	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		18080745	1075
NON-RESIDENTIAL	77B	WIMBLEDON ROAD	BLACKHEATH INDUSTRIA		1024974	899
NON-RESIDENTIAL	12A	WIMBLEDON ROAD	HAPPY VALLEY		56507673	1151
NON-RESIDENTIAL	24A	WIMBLEDON ROAD	HAPPY VALLEY		56536571	1155
NON-RESIDENTIAL	60	WIMBLEDON ROAD	WIMBLEDON ESTATE		56165383	1200
NON-RESIDENTIAL	66	WIMBLEDON ROAD	WIMBLEDON ESTATE		492401	1192
NON-RESIDENTIAL	70	WIMBLEDON ROAD	WIMBLEDON ESTATE		1014347	1044
NON-RESIDENTIAL	72	WIMBLEDON ROAD	WIMBLEDON ESTATE		492443	1043
NON-RESIDENTIAL	62A	WIMBLEDON ROAD	WIMBLEDON ESTATE		22946894	1199
NON-RESIDENTIAL	62B	WIMBLEDON ROAD	WIMBLEDON ESTATE		56914901	1204
NON-RESIDENTIAL	70B	WIMBLEDON ROAD	WIMBLEDON ESTATE		1014165	1045
NON-RESIDENTIAL	70C	WIMBLEDON ROAD	WIMBLEDON ESTATE		1014346	1048
NON-RESIDENTIAL	70D	WIMBLEDON ROAD	WIMBLEDON ESTATE		1040600	1046

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JAARLIKS Sport

Daar is jaarliks 'n paar sportbylaes vir groot byeenkomste soos Wimbledon en F1-motorwedrenne. In 'n wêreldbekerjaar is daar ook bylaes daarvoor, soos met die T20-Wêreldbeker-kriekettoernooi verledede jaar.

Kennisgewing van algemene jaarvergadering

Die Tygervalley Improvement District NPC (TVID) gaan 'n algemene jaarvergadering hou. Alle belanghebbendes word genooi na 'n oorsig van die afgelope boekjaar se aktiwiteite en om die verdeling van die CID-termyne goed te keur.

Datum: Donderdag, 9 Oktober 2025
Tyd: 15:00
Plek: AECOM SA (Edms) Bpk., Waterside Place, Carl Cronjanslaan, Bellville, Kaapstad, 7530.

Net bona fide-lede van die Tygervalley Improvement District NPC (TVID) kan oor die resolusies voorgelegde by die ledevergadering stem. Hierdie lidmaatskap is gratis beskikbaar aan alle enaars van eiendom in die Tygervalley Improvement District NPC (TVID) se gebied wat vir die bykomende heffing aanspreeklik is (betalers van bykomende heffings), maar hulle moet voor Dinsdag, 30 September 2025 geregistreer wees.

Die aansoekdokumente vir die verdeling van die CID-termyne is vir inspeksie beskikbaar by die bestuurder/graad se kantore, die kantoor van die uitvoerende rektor en word op die bestuurderssaal se webwerf gepubliseer.

Enige bykomende belastingbetaler wat teen die aansoek om die uitbreiding van die CID-termyne gekant is, kan binne 30 dae na aanloop van die algemene jaarvergadering 'n skriftelike beswaar indien, waarna die Raad die aansoek kan goedkeur, sou besware nie van minstens 51% van bykomende belastingbetalers ontvang word nie.

Lede van die plaaslike gemeenskap (insluitende eiendomsbesitters, inwoners, huurders, regspersone, burgerlike organisasies en nereguleerders - privaatsektor of arbeidsorganisasies) kan binne 30 dae na aanloop van die algemene jaarvergadering skriftelike kommentaar oor die nuwe vyfjaarsakeplan indien.

Om as lid te registreer of vir meer inligting en dokumentasie, besoek www.tvd.co.za. Om 'n skriftelike beswaar of kommentaar in te dien, e-pos info@tvd.co.za of skakel 0215650901.

Kennisgewing van algemene jaarvergadering

Die Blackheath City Improvement District NPC (BCID) gaan 'n algemene jaarvergadering hou. Alle belanghebbendes word genooi na 'n oorsig van die afgelope boekjaar se aktiwiteite en om die verdeling van die CID-termyne goed te keur.

Datum: 8 Oktober 2025
Tyd: 13:00
Plek: Home Choice, School Road, Blackheath

Net bona fide-lede van die BCID kan oor die resolusies voorgelegde by die ledevergadering stem. Hierdie lidmaatskap is gratis beskikbaar aan alle enaars van eiendom in die BCID se gebied wat vir die bykomende heffing aanspreeklik is (betalers van bykomende heffings), maar hulle moet voor 30 September 2025 geregistreer wees.

Die aansoekdokumente vir die verdeling van die CID-termyne is vir inspeksie beskikbaar by die bestuurder/graad se kantore, die kantoor van die uitvoerende rektor en word op die bestuurderssaal se webwerf gepubliseer.

Enige bykomende belastingbetaler wat teen die aansoek om die uitbreiding van die CID-termyne gekant is, kan binne 30 dae na aanloop van die algemene jaarvergadering 'n skriftelike beswaar indien, waarna die Raad die aansoek kan goedkeur, sou besware nie van minstens 51% van bykomende belastingbetalers ontvang word nie.

Lede van die plaaslike gemeenskap (insluitende eiendomsbesitters, inwoners, huurders, regspersone, burgerlike organisasies en nereguleerders - privaatsektor of arbeidsorganisasies) kan binne 30 dae na aanloop van die algemene jaarvergadering skriftelike kommentaar oor die nuwe vyfjaarsakeplan indien.

Om as lid te registreer of vir meer inligting en dokumentasie, besoek www.bcoid.co.za. Om 'n skriftelike beswaar of kommentaar in te dien, e-pos admin@bcoid.co.za of skakel 0219050929.

WESKUS DISTRIKSMUNISIPALITEIT WEST COAST DISTRICT MUNICIPALITY

TENDER KENNISGEWING

Tender nommer	Beskrywing van tender	Rede vir kansellering
WDM 0212025	Voorsien en Aflewer van een mobiele hooglig werkplatform (cherry picker) vir die Weskus Distriksmunisipaliteit: Infrastruktuur Water	Begrotingsbeperkings

WDM 25/2025

VOORSIEN LEWER, INWERKSTELLING EN BEDRYF VAN 'N CHEMIESE STELSEL OM CHLOORDIOKSID TE VERVAARDIG EN TOE TE DIEN IN DIE WATER SUIWERINGSPROSES OM AAN SANS 241 STANDAARDE TE VOLDOEN, VIR WESKUS DISTRIKSMUNISIPALITEIT: INFRASTRUKTUUR WATER VANAF 1 JANUARIE 2026 TOT 31 DESEMBER 2028

Tenders word hiermee aangevaar vir die Voorsien, lewer, inwerkstelling en bedryf van 'n chemiese stelsel om chloordioksied te vervaardig en toe te dien in die water suiweringsproses om aan SANS 241 standaarde te voldoen, vir Weskus Distriksmunisipaliteit: Infrastruktuur Water vanaf 1 Januarie 2026 tot 31 Desember 2028

In Verpligte Inligtingsessie sal op Witwoensdag 10 Maandag, 22 September 2025 om 10h00.

Tegniese navrae kan gerig word na mnr M Visser by tel. no 022 495 0248.

WDM 28/2025

VOORSIEN EN LEWER VAN EEN MOEBIELE HOOGLIG WERKPLATFORM (CHERRY PICKER) VIR DIE WESKUS DISTRIKSMUNISIPALITEIT: INFRASTRUKTUUR WATER

Tenders word hiermee aangevaar vir die voorsien en aflewer van een mobiele hooglig werkplatform (cherry picker) vir die Weskus Distriksmunisipaliteit: Infrastruktuur Water

Tegniese navrae kan gerig word na mnr M Visser by tel. no 022 495 0248.

WDM 4012025

HERSTEL VAN 4 (VIER) SANDFILTERS TE SWARTLAND SUIWERINGSANLEGE VIR DIE PERIODE VANAF 1 JANUARIE 2026 TOT 31 DESEMBER 2028

Tenders word hiermee aangevaar vanaf teneersaams met 'n CIDB gradering van 5CE of hoër vir die herstel van 4 (v) sandfilters te Swartland suiweringsaanleg vir die periode vanaf 1 Januarie 2026 tot 31 Desember 2028

In Verpligte Inligtingsessie sal op Swartland Suiweringswerke gehou word op Dinsdag, 23 September 2025 om 10h00.

Tegniese navrae kan gerig word na mnr M Visser by tel. no 022 495 0248.

Tenders mag slegs op die voorgeskrywe tender dokumente ingedien word en is verkrygbaar vanaf Dinsdag, 16 September 2025 by die Voorsieningskanaalbestuurder-kantoor van die Weskus Distriksmunisipaliteit, Langstraat 58, Moorreesburg, Tel: 022 4338400 teen 'n nie-terug betaalbare deposito van R 300.00 per dokument. Bankbesonderhede kan verkry word via e-pos: scm@wcdm.co.za.

Voltooides tenders in 'n verskeide koerier met endossement: "TENDER NOMMER & BESKRYWING" moet voor 12:00 op Woensdag, 15 Oktober 2025 in die tender bus van die Weskus Distriksmunisipaliteit, Langstraat 58, Moorreesburg, geplaas word waarna dit oorgemaak sal word.

Die 80/20 punte formule soos uiteengeset in die Verkyngingsregulasies van 2022 sal gebruik word om die tender te oordeel.

Die Raad se Beleid oor Versnelde Plaaslike Ekonomiese Ontwikkeling en Voorkeureverkynging sal van toepassing wees. Punte sal toegeken word aan teneersaams vir die verkynging van hul BBBEE status en ligging.

Teneersaams moet 'n skrywe met pin kode, uitgereik deur die Suid-Afrikaanse Inkomisdienste, saam met die tenderdokument indien. Teneersaams moet ook verseker dat hulle op die Sentrale Verskaffersdatabasis (CSD) as 'n verskaffer geregistreer is.

Elektroniese tenders of faksimile is nie toelaatbaar nie en tenders wat laat ontvang word of onvolledig is, sal nie in aanmerking geneem word nie. Die Raad is nie verpligt om die laagste of 'n te lae tender te aanvaar nie.

Tenders sal geld vir 'n periode van 90 dae vanaf die tender sluitingsdatum.

Mnr DC Joubert
Munisipale Bestuurder
Weskus Distriksmunisipaliteit
Posbus 242
MOORREESBURG
7310

AMPTELIKE KENNISGEWING

WES-KAAPSE RAAD OP DOBBELARY EN WED RENNE

AMPTELIKE KENNISGEWING

ONTVANGSVAN AANSOEKE VIR 'N PERSEELSENSIE

Ingevolge die bepaling 5 van Artikel 32(2) van die Wes-Kaapse Wet op Dobbeldary en Wedrenne, 1996 (Wet 4 van 1996), soos gewysig, gee die Wes-Kaapse Raad op Dobbeldary en Wedrenne ("die Raad") hiermee kennis dat aansoeke vir 'n perseelensie, soos hieronder gelys, ontvang is. 'n Perseelensie sal die lisensiehouer magtig om 'n maksimum van twintig beperkte uitbetalingsmasjiene in goedgekeurde persele buite die casino's te plaas om deur die publiek gespeel te word.

BESONDERHEDE VAN AANSOEKERS

- 1. Naam van besigheids:** Danjavan BK, H/A Stix Pool Bar
Registrasienommer: 95/34327/23
Adres: Voortrekkerweg 183A, Goodwood 7460
Erfnommer: Erf 34777
Persone met 'n finansiële belang van 5% of meer in die besigheid: Daniel Ems Wolfaard van Zyl - 50% Lid
Gerda van Zyl - 50% Lid
- 2. Naam van besigheids:** West Coast on Koeberg (Edms) Bpk, H/A Paulo's Pizza Kulsrivier
Registrasienommer: 2018/631188/07
Adres: Van Riebeeckweg 76, Kulsrivier 7580
Erfnommer: Erf3200
Persone met 'n finansiële belang van 5% of meer in die besigheid: Daniel Paulo de Almeida
100%Aandeelhouer en Direkteur
- 3. Naam van besigheids:** SomersetWestTattersalls BK, H/A Vegas Bets
Registrasienommer: 1997/058345/23
Adres: South Side Sentrum, Winkel 15, Georgetraat 19, Strand 7140
Erfnommer: Erf25053
Persone met 'n finansiële belang van 5% of meer in die besigheid: Leanne Chantelle Kingham
100% Lid
- 4. Naam van besigheids:** SomersetWestTattersalls BK, H/A Vegas Bets Lourens 5
Registrasienommer: 1997/058345/23
Adres: Winkel 5, Lourens Sentrum, Hoofweg 107, Somerset-Wes 7130
Erfnommer: Erf698
Persone met 'n finansiële belang van 5% of meer in die besigheid: Leanne Chantelle Kingham
100% Lid

SKRIFTELIKE KOMMENTAAR EN BESWARE

Artikel 33 van die Wes-Kaapse Wet op Dobbeldary en Wedrenne, 1996 (hierna "die Wet") genoem bepaal dat die Wes-Kaapse Raad op Dobbeldary en Wedrenne (hierna "die Raad") die publiek moet vra om kommentaar te lewer op en/of besware aan te teken teen dobbelensie-aansoeke wat by die Raad ingedien word. Dobbeldarywerkmaatskappye word kragtens die Wet sowel as die Nasionale Wet op Dobbeldary, 2004 geregleer. Hierdie kennisgewing dien om lede van die publiek in kennis te stel dat hulle veer die sluitingsdatum by ondergemelde adres en kontakte beswaar kan aanteken teen en/of kommentaar kan lewer op bogenoemde aansoeke. Aangesien gelisensieerde dobbelary 'n wetlike besigheid is, word uitdruklik verwag dat die besware teen gunste van of teen dobbelary nie deur die Raad oorweeg nie. 'n Beswaar wat bloot meit dat iemand teen dobbelary gekant is sander veer sluiting sal nie gunstig oorweeg word nie. U word hiermee aangemoedig om die Wet te lees en meer inligting te verkry oor die Raad se magte en die aangeleentehede op grond waarvan besware ingedien kan word. Dit word in Artikel 28, 30, 31 en 35 van die Wet uitgespel. Lede van die publiek kan 'n afskrif van die riglyne vir besware bekom, wat 'n gids is wat die werking verduidelik van die regsraamwerk wat die indiening van besware, openbare verhoor en die Raad se beoordelingsprosedures reguleer. Die riglyne vir besware is verkrygbaar op die Raad se webwerf by www.wcgrb.co.za en afskrifte kan ook op versoek beskikbaar gestel word. Die Raad sal alle kommentaar en besware oorweeg wat op of veer die sluitingsdatum tydens die beoordeling van die aansoek ingedien word. In die geval van skriftelike besware teen 'n aansoek meet die gronde waarop sodanige besware berus, verskaf word.

Waar kommentaar teen opsigte van 'n aansoek gegee word, moet volle besonderhede en felte om sodanige kommentaar te staaf, verskaf word. Die persoon wat die beswaar of kommentaar indien se naam, adres en telefoonnommer meet ook verstrek word. Kommentaar of besware meet die Raad nie later nie as 16:00 op Vrydag, 03 Oktober 2025 bereik.

Ingevolge Regulasie 24(2) van die Nasionale Wedderyregulasies sal die Raad 'n openbare verhoor teen opsigte van 'n aansoek skeduleer slegs indien hy skriftelike besware ontvang met betrekking tot:

- die eierlikheid of geskiktheid vir lisensiering van enige van die persone wat met die bedrywighede van die betrokke besigheid gemeoed gaan wees of
- die geskiktheid van die voorgenome perseel vir die uitvoering van dobbelarybedrywighede.

Indien 'n openbare verhoor geskeduleer word, sal die datum van sodanige verhoor ongeveer 14 dae VOOR die verhoordatum in hierdie publikasie geadeverteer word.

Besware of kommentaar moet gestuur word aan die Hoof- Uitvoerende Beampte, Wes-Kaapse Raad op Dobbeldary en Wedrenne, Posbus 8175, Roggebaai 8012, of ingehandig word by die Hoof- Uitvoerende Beampte, Wes-Kaapse Raad op Dobbeldary en Wedrenne, Fairway-singel 24, Fairway Terrasse, Parow 7500 of e-pos na: Objections.Licensing@wcgrb.co.za

Het jy ongebruikte artikels wat net plek in jou huis opneem? Ons help jou graag om dit te verkoop!

Gratis Snuffels word Vrydae geplaas!

SMS die woord **SNUFFEL, gevolg deur die artikel, kort beskrywing (kleur, grootte) en kontaknommer na 38218**

Reels: • Slegs artikels met 'n prys onder R3 000 • Slegs EEN artikel per SMS • Standaardkoste vir SMS'e geld - stelsel aanvaar geen gratis SMS'e nie
• Onvolledige SMS'e wat nie die woord SNUFFEL en 'n telefoonnommer bevat nie, sal nie geplaas word nie
• **Gratis Snuffels word nie per telefoon of per e-pos aanvaar nie**

Gratis Snuffels word gepubliseer op 'n Vrydag soos en wanneer daar spasie beskikbaar is en is nie gewaarborg om in die week gepubliseer te word wat jy die SMS stuur nie.



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Notice is hereby given of the Annual General Meeting (AGM) of the Blackheath CID that will take place on 8 October 2025 where the following items will be discussed:

AGENDA

1. Registration
2. Welcome & Apologies
3. Membership
 - 3.1 Resignations
 - 3.2 New members
4. Quorum to constitute a meeting
5. Previous AGM minutes
 - 5.1 Approval
 - 5.2 Matters arising
6. Chairperson's Report
7. Feedback on operations 2024/25
8. Approval of the Annual Report for 2024/25
9. Noting of Audited Financial Statements 2024/25
10. Approval of extension of the CID term and new Business Plan for 2026 - 2031 (*includes the approval of the 2026/27 annual budget, surplus utilisation and Implementation Plan*)
11. Surplus Utilisation
 - 11.1 Noting of additional surplus funds utilised in 2024/25 (approved by the Board)
 - 11.2 Approval of additional surplus funds utilisation for 2025/26
12. Appointment of a Registered Auditor
13. Confirmation of Company Secretary
14. Election of Board Members
15. General
16. Q&A
17. Adjournment

Please note the following:

The present Directors of the Blackheath CID and their respective portfolios are:

Name	Current CID Portfolio
Mr GM Noonan	Treasury
Mr GRP Ferreira	Public Safety / Management
Mr J van Zyl	Capital Projects
Mr MC Rust	Cleansing / Environment
Mr CW Toerien	Social Development

The local community (including property owners, residents, tenants, body corporates, civic organisations and non-governmental, private sector or labour organisations), stakeholders and interested parties are invited to attend, however, only property owners registered as members of the company may *vote*.

Per Article 12.2.1 of the Memorandum of Incorporation (MOI), only property owners who are liable for paying the additional rate (additional rate payers) are entitled to Membership of the Company.

Per article 15.11.5 of the MOI, any members who are in arrears with payment of the additional rate for more than 60 days, shall not be entitled to *vote* at a members' meeting or taken account of when determining whether a members' meeting is quorate, for so long as they are in arrears, unless they can prove that they have declared a formal dispute with the City or have entered into an appropriate payment arrangement with the City.

Every member shall be entitled to one *vote* per R10,000,000.00 (ten million rand) (or portion thereof), of the municipal valuation of each of their rateable properties within the CID to a maximum of ten *votes* per property, provided that the total number of *votes* assigned to any single member, or to any number of members under common ownership or control shall not exceed thirty-three and one-third (33-1/3) percent of the total number of *votes* which may be cast.

For members under common ownership or control:

- o those properties with a valuation of R5,000,000 or more, one *vote* will be assigned per property; and
- o those below R5,000,000 will get one *vote* per R10,000,000 of the combined municipal valuation of all such properties.

Owners wishing to apply for membership should do so via the website or by email. New membership applications should be received by 30 September 2025 to be approved and accepted at a board meeting of the Blackheath City Improvement District NPC prior to the AGM.

Any member may appoint a Proxy to attend the meeting on his/her behalf. Forms of Proxy may be downloaded from the website or requested by email. The proxy form must be delivered to the offices of the Company no less than 24 hours prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.

Enquiries should be addressed as far in advance as possible, by email as above or by letter to the registered office of the company. The Annual Financial Statements can be downloaded from the website.

Article 16.1.9 of the MOI states "As required by item 5(1)(b) of Schedule 1 to the Act, at least one third of the longest serving Directors shall retire from office at every AGM. Retiring Directors shall retain office until the close or adjournment of the AGM. A retiring Director shall, however, be eligible for re-election." Therefore, the following Directors: Graham Mark Noonan will resign.

Forms for nomination of directors may be downloaded from the website or be requested by email. These forms must be delivered to the offices of the Company no less than 7 days prior to the advertised time of the start of the meeting, failing which it shall not be deemed to be valid.

Section 27(2)(b)(iii)(aa) of the CID By-law states 'any additional rate payer (ARP) opposed to the application shall submit a written objection to the management body within 30 days of the conclusion of the AGM on a form accompanying the notice or otherwise made available by the management body'.

Section 27(2)(b)(iii)(bb) of the CID By-law states 'the Council may approve the application if written objections are not received from at least 51% of ARPs in any other sub-category of CID not classified as residential'.

Section 27(2)(b)(iii)(cc) of the CID By-Law states 'members of the local community shall submit any comments on the new 5-year business plan in writing within 30 days of the conclusion of the AGM'.

Section 27(2)(c) of the CID By-Law states 'In the event that the management body makes any material amendments to the business plan after the AGM, the management body must convene a further members' meeting in accordance with the notice requirements in subsection (2)(b) for purposes of approving the amended business plan and soliciting written objections and comment as contemplated in subsection (2)(b)(iii) (with the changes required by the context'.

The following documentation is available on the BCID website at www.bcid.co.za:

- Membership list
- Advertisements, notice to members and CoR 36.2 form
- Minutes of previous AGM
- Agenda
- Audited AFS (**Full** set)
- Business Plan 2026-2031
- Membership application form
- Nomination as Director form
- Proxy Form
- Annual report

To submit a written objection or comment e-mail admin@bcid.co.za or call 021 905 0929



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Minutes of the Annual General Meeting held at 13:00 on the 8th of October 2025 at the offices of the HomeChoice Distribution Centre located at 12 School Road Blackheath Industria, 7580.

1. Registration:

Members in attendance:

1. Mr Brendan van der Merwe - Brendan van der Merwe
2. Mr Hennie Janse Van Nieuwenhuizen - HomeChoice Property Company (Pty) Ltd
3. Mr Bryce Wilkinson - Text Trading 87 (Pty) Ltd - As Proxy for Mr Leon Myburgh
4. Mr Qaaid Mesias - GrowthPoint
5. Mr Joneil Barnard - HMNW Properties (Pty) Ltd
6. Mr Josias Heremias van Zyl - CIP Trust
7. Mr John William Swart - Ampere Eiendomme (Pty) Ltd
8. Mr Rory Taljaard - Borrowdale Brook Holdings (Pty) Ltd
9. Mr Cliff Toerien - Spear Holdco (Pty) Ltd - by Proxy from Mr Quintin Rossi
10. Mr DJ Bezuidenhout - DJE Trust/ Penco Trust
11. Mr Bernhard Johan Punt - WaggieRand (Pty) Ltd
12. Mr Wolf Wolfswinkel - Proximitas Investments (Pty) Ptd
13. Mr Christiaan Rust - Derprops 113 (Pty) Ltd
14. Mr Roelof Andrew Lauw - African Spun Concrete (Pty) Ptd

Members by Proxy:

15. Mr George Ferreira - Laritza Investments No 94 (Pty) Ltd
16. Mr George Ferreira - One Vision Investments 238 (Pty) Ltd
17. Mr George Ferreira - Viacor Trading 48 CC
18. Mr George Ferreira - Nebavest 37 (Pty) Ltd
19. Mr Guillaume Jacques Retief - Colcab Property (Pty) Ltd
20. Mr Dirk van de Wal - Wimbledon Properties
21. Ms. Cheryl Raatz - Nebula Trust
22. Mr Graham Mark Noonan - HMNW Properties (Pty) Ltd
23. Mr Theuns Hanekom - J&B Trust
24. Mr Keith Nigel Oliver - Olivers Investments CC
25. Mr Nicholas John King - Bluegum Industrial Park (Pty) Ltd
26. Mr Mark Hinrichsen - Soundprops (Pty) Ltd
27. Mr Leon Myburgh - Text Trading 87 (Pty) Ltd - Bryce Wilkinson in Proxy
28. Mr Andreas Hansen - Stonework Investments 50
29. Mr Lenny Gorgulho - Yellow Star Properties 1093 (Pty) Ltd
30. Mr Lenny Gorgulho - CEL Concrete Products (Pty) Ltd

Visitors and Officials:

Mr Shakiel Brown - Blackheath City Improvement District NPC
Ms. Candice van Rensburg - City of Cape Town CID Department

J.P. Ferreira
J.H. van Zyl

Mr Gideon Lotter - ST3 Security
 Mr Mikhaeel Yunus - ST3 Security
 Mr Wayne Fortuin - Eskom
 Mr Siyanda Mqondeni - Eskom

2. Welcome and Apologies

In the absence of the Chairperson the meeting agreed to elect Mr Cliff Toerien as the acting Chairperson.

Apologies were received from the members who submitted Proxies and from the following members:

1. Mr George Ferreira - Chairperson of the BCID
2. Mr Colin Budge - LA Burger Investments (Pty) Ltd
3. Mr Sybrand Cillie - Plaslantic (Pty) Ltd
4. Mr DJ Bezuidenhout - DJE Trust/ Penco Trust (Son)

3. Membership

3.1 Resignations

Ms. Amanda Ellis - Fa<;;ade Projects - Sold
 Mr DJ Bezuidenhout - Penco Trust - Sold

3.2 New Members

None

4. Quorum to Constitute a Meeting

A total of 62 Active Members on the Membership List required 10% attendance to constitute a meeting or 7 Members present and / or by means of Proxy.

There being 14 Members in attendance and 16 represented by Proxy, the meeting was therefore declared as properly constituted.

5. Previous AGM Minutes

5.1 Approval

The previous minutes of the Annual General Meeting held on 16 October 2024 were accepted by all present as a true reflection of that meeting.

The minutes of the previous Annual General Meeting were proposed by Mr John Swart and Seconded by Mr Clifford Toerien.

5.2 Matters arising from the Minutes.

There were no matters arising from the previous meeting minutes.

6. Chairperson's report

In the absence of the Chairperson, Mr George Ferreira, the report was read on his behalf by Mr Cliff Toerien, acting Chairperson.

Members of the Blackheath CID Community,

I am proud to present the Annual Report for the year ending 30 June 2025, reflecting the remarkable progress and achievements of the Blackheath City Improvement District in collaboration with our partners in service delivery within the Blackheath Industrial Area. Our committed team of Directors and staff directed the BCID resources to invest in the future of the Blackheath Industrial Area.



A Year of focus on cleanliness, security and infrastructure

Our mission is to deliver enhanced area management and supplementary municipal services within the Blackheath Industrial Area, with a focus on public safety, maintenance and cleansing, environmental development, and strategic marketing. We actively support the City of Cape Town in rehabilitating and upgrading municipal infrastructure, while promoting social and economic development and striving to create a thriving, sustainable, and inclusive urban environment.

During the period from July 2024 to June 2025 we focussed on upgrading roads infrastructure within the Blackheath Industrial Area. Road safety, well managed roads infrastructure, the improvement at verges along Wimbledon Road and the constant cleaning and mowing and pruning of trees ensures that the Blackheath Industrial Area remains a safe and welcoming Industrial precinct.

Our local crime stats showed that the neighbouring areas of Happy Valley, Kleinvlei, Blue Downs, Mfuleni and the Wesbank endured seriously high levels of violent crime, including murder and other serious contact crimes. Extortion and other forms of intimidation also remained high in these areas with business robberies being prevalent in those sectors.

We needed to act and to draw our partners in public safety close, so that we could ensure that we kept these crimes out of Blackheath. Our weekly and monthly Public Safety Sector meetings ensured ongoing engagement and strong partnerships in this space and ensured that we engaged in a proactive approach to crime prevention.

Strategic Focus Areas

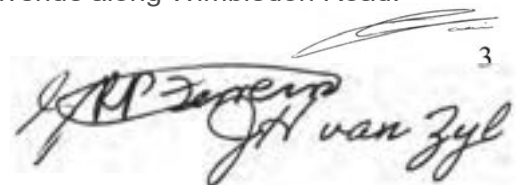
The Blackheath CID remains steadfast in our commitment to four strategic core focus areas:

1. **Maintenance and Cleansing:** Preserving the cleanliness and aesthetics of our district through regular maintenance programs and street cleaning services. Our ongoing efforts have ensured that Blackheath remains an attractive, well-managed Industrial Area.
2. **Public Safety:** Enhancing safety measures and partnering with law enforcement agencies, implementing CCTV surveillance, and fostering relationships between the various law enforcement agencies to ensure safety within the public space.
3. **Environmental Development:** Investing in infrastructure projects along Wimbledon Road to ensure pedestrian safety and structured intersections to promote road safety and the proper management of storm water at these busy intersections.
4. **Social and Economic Development:** Supporting local NGO's, fostering economic growth through our business retention and expansion programmes and partnering with Eskom to ensure a stable energy supply to the Blackheath Industrial Area.

Achievements and Highlights

In pursuit of our vision, several achievements have defined our progress during the year:

1. **Public Safety:** Our well-managed relationship between ourselves and local law enforcement agencies responsible for public safety, resulted in a significant reduction in crime and increased community cohesion. Our collaboration with local law enforcement agencies has led to timely responses to all public safety concerns. Our continued investment in CCTV plays an essential role in the daily monitoring of safety in the Blackheath Industrial Area and allows us to be proactive in our response to crime. Our partnership with the City's contracted Law Enforcement services also ensures that we have additional reach in this space.
2. **Maintenance and Cleansing:** Our cleansing team has consistently maintained the cleanliness of the district, ensuring that public spaces are presentable and well managed, that road reserves are maintained, trees pruned, litter picked and verges mowed regularly and that any service delivery issues along verges are properly reported and dealt with by the local authority.
3. **Environmental Development:** Our tree-planting and greening initiatives have contributed to a greener and healthier environment and the new pedestrian avenue along Wimbledon Road.

3


4. **Social and Economic Development:** Our partnership with the City's Economic Development Department and specifically the Business Retention and Expansion program provided support for local businesses through networking events and marketing campaigns and has yielded very positive results. We facilitated various workstream meetings to address concerns relating to Road Safety, safe embayment and stacking for logistics vehicles, stable electricity supply and area lighting and facilitated the Eskom load shedding curtailment program. Our partnership with the Sing for Africa Grade "R" School in the neighbouring residential area of Happy Valley where donations to fund early childhood development, skills development programs and feeding schemes that are provided to the community in Happy Valley, proved to be very successful and the positive outcomes were very encouraging.

Key events and challenges

Our major capital project to formalise the verges at intersections along Wimbledon Road took forefront during this period. We spent approximately R996,540 on hard surfacing of verges along Wimbledon Road. Verges at intersection were paved with a locally manufactured exposed aggregate paver. We ensure to procure all our materials and equipment from Blackheath based companies.

Load shedding mitigation, frequent power outages due to various factors including the failure of infrastructure and the vandalism and theft of ESKOM infrastructure were by far the most important issues and our biggest challenges during this period. Our response to this was a further challenge to secure vital ESKOM infrastructure and to find ways to stabilise the electrical supply to the Blackheath Industrial Area. The various task teams dealt very effectively with this complex issue and various public events were held to engage with business owners and to find a way forward in this regard.

We have formed strong partnerships with the management of the various sectors in within Eskom and we will build on this relationship in the future.

This led to, amongst other programs, the birth of the load shedding curtailment program which we embarked on with enthusiasm and drive and, in partnership with ESKOM and local businesses, made huge strides to complete the process of identifying the larger power consumers and their feeder units and have them all complete the registration for this program.

Although load shedding has not been as prevalent as before in this period, we are now ready to participate in this program when the need arises.

Financial Overview and Minimising Risk

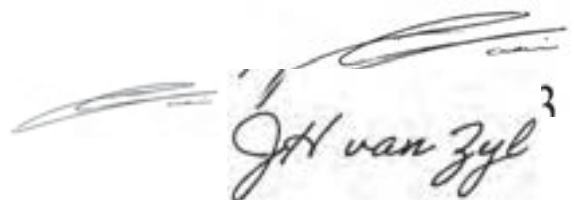
Our financial prudence and effective resource allocation has enabled us to maintain sustainable operations and deliver impactful projects. The surplus funds and term budget have been effectively managed to ensure that there are adequate funds in savings and that funds are utilised efficiently.

This year we focussed on mitigating risks related to the running of the day-to-day operation by formulating a risk strategy and by closely monitoring all spending and investments.

Looking Ahead

As we move into the next year, we remain steadfast in our commitment to continuous improvement and community-driven development. We remain optimistic about the growth and interest in the Blackheath industrial area as we continue to attract large-scale investment and development to Blackheath, because of our ongoing efforts and initiatives. We intend to continue to invest in the hard surfacing of verges at intersections throughout the BCID area. This will require large capital investment and will therefore have to be rolled out over several financial years.

In recognising our partners at the City of Cape Town and at ESKOM, Law Enforcement and the South African Police Services and our public safety service provider ST3 Security, your committed efforts are the reason for our success. We thank you sincerely for your ongoing support and commitment to making Blackheath a safe and prosperous Industrial area.



JH van Zyl

To my fellow Board Members, thank you for your time and dedication to the cause and for your valuable contributions made through our various engagements during the period. We appreciate your ongoing commitment and dedication to the success of the Blackheath Industrial Area.

I would like to recognise Mr Graham Noonan who is set to retire as a board member at the AGM this year. Graham has dedicated 20 years to the establishment and successful management of the BCID and as Financial Director he has dedicated many hours to attending the accounts and finances of the company and many other administrative duties and fiscal responsibilities. Our humble appreciation goes to Graham for his invaluable commitment to the financial success of the BCID and we wish Graham all the very best in his future endeavours.

George Ferreira

Chairperson of the Board of Directors

7. Feedback on Operations 2024/25

The period under review brought some serious new challenges relating to increased rainfall and increased traffic flow through the Blackheath Industrial Area. It has become clear that formalised storm water infrastructure along Wimbledon and Range Roads will have to form part of the municipality's future planning. The Buttskop rail crossing and extension of the EersteRiv way corridor are also becoming more of a priority considering the impact of traffic and especially heavy vehicles.

We have made much progress in terms of managing the local road networks, but the weather has really impacted on the state of the road networks within Blackheath. Fortunately, the city's road infrastructure management department is very responsive and the BCID has formed a very good relationship with the Municipal roads engineering department with regular communication regarding the state of the network and the needs of the Industrial Area leading to regular improvements being made to the road network.

Safety in Blackheath remains a high priority to us considering the extremely volatile situation in some of the neighbouring residential nodes. Mfuleni and the Wesbank have extremely high murder rates and levels of personal and violent crime. Intimidation and extortion have spilled over into the development space in Blackheath as developers and their contractors are intimidated by the local Happy Valley organised community groups in search of financial opportunities. What is commonly referred to as the "construction mafia" is on our doorstep and in some recent cases has led to public violence because of resistance from the contractors who have been forced to obtain protection orders against these local individuals and groups that also appear to be politically connected.

Despite these challenges we have navigated these risks and development continues unabated within the local area.


Some of the risks we face include affordability, budgetary constraints, Municipal budgetary constraints and operational inadequacies and having too many items on our list of priorities. For this reason, we continue to raise our priorities with the local authorities and save funds to assist us to take on the capital projects intended to improve and uplift the public space.

Our relationship with Eskom is a high priority. We have hosted several public meetings in Blackheath to facilitate debate between Eskom and their customers. Eskom customers have agreed to have the BCID act as intermediary between themselves and Eskom with the intention of keeping customers informed of outages and any pending maintenance projects. We are also urging Eskom to attend to old and outdated infrastructure and to replace fibre kiosks with the new tamper proof steel kiosks.

We will host Eskom at our AGM again this year, again we need to nurture this relationship, because there are no alternatives available to business in Blackheath who are very dependent on power in their manufacturing processes. We hope that our efforts will assist Eskom in providing adequately for the needs of the Industrialists in Blackheath for the foreseeable future proving a quick response to any unscheduled power outages.

Bureaucracy and red tape are an ever-growing reality in the CID space. Tighter regulations, more public scrutiny, more detailed reporting, ever growing challenges in the public space, social ills and crime, budgetary and operational constraints chain together to make this a very challenging space.

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This does not deter us from fulfilling our mandate and delivering on our mandate to organise, fund, manage and facilitate improvements in the Blackheath City Improvement District for the benefit of the entire local community.

We are excited for the future and will continue to be "committed to making a difference" and I remain a sitting Councillor in the City of Cape Town Municipality.

Brendan van der Merwe

Chief Executive Officer

8. Approval of the Annual Report 2024/25

Brendan van der Merwe tabled the 1 July 2024 - 30 June 2025 Annual Report for approval by the meeting, he urged the members present to download the report from the BCID website and to study the contents of the report. The Members present approved the report.

9. Noting of Audited Financial Statements 2024/25

The 1 July 2024 - 30 June 2025 audited financial statements were tabled for noting by the members.

Chief Financial Officer's report to the Blackheath Industrial Area for the year ended 30 June 2025.

Read by Brendan van der Merwe in the absence of the CFO, Mr Graham Noonan

I am pleased to present the financial report for the year ending 30 June 2025. The Blackheath City Improvement District (BCID) ended the year with a deficit of **R174,289**.

The most significant expenditure during the year was the completion of major verge upgrade projects, with a total capital spend of **R996,539**. This investment was funded partly from accumulated surplus capital and partly from the current year's budget, with adjustments made to reallocate funds from other budget lines to the verge upgrades.

Throughout the year, the Board of Directors maintained a strong focus on prudent financial management and risk oversight, ensuring that all decisions relating to capital projects and other discretionary expenditure were taken collectively. Only fixed monthly contractual obligations proceeded without specific Board approval.

The BCID remains in a healthy financial position, with **no outstanding debt** and with **RI,761,012.00** retained in savings at year-end, despite the significant investment in infrastructure improvements. This reflects the organisation's commitment to responsible fiscal management while continuing to deliver on its mandate to improve and enhance the Blackheath industrial area.

After many years of service, I've decided to step away from my role in the Blackheath City Improvement District. It's a bittersweet moment-one that marks the end of a chapter I've been part of since the very beginning, when Sandy Jeffery from Pallet Supply started the initiative.

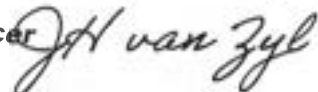
Being part of this initiative from its inception has been one of the most meaningful experiences of my professional life. I've had the privilege of working alongside passionate, committed individuals who care deeply about this community. Together, we've faced challenges, celebrated milestones, and built something that I believe will continue to grow and thrive.

I'm proud of what we've achieved-not just in terms of infrastructure and safety, but in the spirit of collaboration and trust that's taken root here. I leave with immense gratitude for the relationships formed, the lessons learned, and the opportunity to contribute to something larger than myself.

Though I'm retiring from the CID, I won't be far. My heart remains firmly rooted in Blackheath, and I'll continue cheering on the team and the community from the sidelines. Thank you for the journey.

Graham Noonan

Chief Financial Officer



The members present noted the Audited Financial Statements.



10. Approval of the extension of the BCID term and new Business Plan for 2026 - 2031 (includes the approval of the 2026/27 annual budget, surplus utilisation and implementation plan)

The Members present approved the extension of the BCID term and the proposed Business Plan for the period from 2026 - 2031.

Brendan van der Merwe presented the proposed amendments to the BCID geographical boundaries. During the year, a boundary smoothing exercise was undertaken to correct historical boundary issues, as reflected in the business plan approved by members.

Brendan van der Merwe then presented the 2026 - 2027 annual budget, proposed surplus utilisation and Implementation Plan for approval by the members present.

The respective documents were approved unanimously by the members present.

11. Surplus Utilisation

11.1 Noting of additional surplus funds utilised in 2024/25 (Approved by the Board)

The members present noted the surplus funds utilised in 2024/25.

11.2 Approval of additional surplus funds utilisation for 2025/26

The Members present approved the proposed use of surplus funds in 2025/26.

12. Appointment of a Registered Auditor

C2M Chartered Accountants INC performed the current audit and all present agreed that they continue to serve as the auditor for the Blackheath CID NPC for the coming financial period.

13. Confirmation of Company Secretary

All Members present supported a decision to retain Mr Brendan van der Merwe who is supported by C2M Taxation and Accounting Services as the Company Secretary.

14. Election of Board Members

Mr JH van Zyl resigned and agreed to make himself available for re-election.

Mr JH van Zyl was re-elected to the Board of Directors.

Mr Graham Mark Noonan resigned. He was not available for re-election.

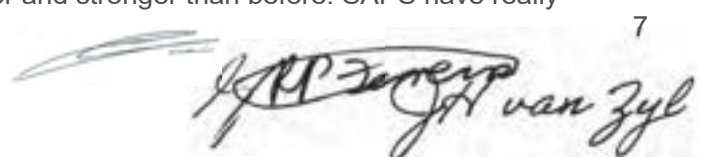
A nomination for directorship form was received from Mr John Herbert Neil Barnard of HMNW Properties (Pty) Ltd on the 26th of August 2025. The members present supported this nomination and welcomed Mr Joneil Barnard as a Director of the BCID.

15. General

ST3 Security Report back on Public Safety for the period July 2023 - June 2024

Mr Mikhaeel Yunus from ST3 Security presented the feedback on the operations of ST3 Security for the previous year. His report included detailed feedback on a proactive approach to dealing with crime and crime trends identified during the weekly Public Safety Feedback Meetings and Monthly Sector Security Meetings Chaired by Mr Shakiel Brown that had contributed to the overall reduction in crime and incidents relating to criminal activities within the Blackheath Industrial Area during the period.

Issues relating to trolleys and wheelie bins were also down and partnerships with the other service providers like Law enforcement and SAPS were better and stronger than before. SAPS have really

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improved their support and focus on the Blackheath Area and criminals were less likely to enter the Blackheath Industrial Area as a result.

There were around 4486 pro-active actions taken by the BCID Public Safety team in conjunction with and in addition to SAPS, Law Enforcement Agencies and their partners in Blackheath Industria.

He went into some detail on the importance of having an alarm maintenance contract to ensure that alarms are fully functional and that private assets are secured.

Eskom Service Offering presentation by Mr Wayne Fortuin.

Mr Wayne Fortuin and his colleague Mr Siyanda Mqondeni presented two offerings from Eskom, including the Eskom Distribution Demand Management Program and the Eskom Standard Offer package.

Members present took great interest in what was presented and expressed concerns over the timelines to receive any sort of response from Eskom when embarking on any new offers or new services. Mr Wayne Fortune offered his assistance in matters that were somehow stuck in the system.

16. Questions and Answers

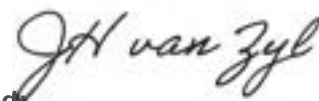
There were no questions raised by the members present.

17. Adjournment

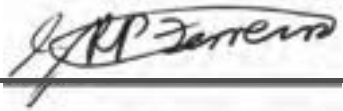
The meeting was adjourned by the Chairperson at 14:45.

Proposed: _____

Seconded: _____



Chairperson: _____



From: brendan@bcid.co.za
To: [Nonhlanhla Ngubane](#)
Cc: [Alma Stoffels](#); [Marsha Van der Poel](#); [Joepie Joubert](#)
Date: Thursday, 08 January 2026 11:47:05
Attachments: [image002.png](#)
[image003.jpg](#)

CAUTION: This email originated outside of the City of Cape Town's network. Please do not click on any links or open attachments unless you know and trust the source. **STOP. THINK. VERIFY.**

Good morning Nonie and colleagues,

With very best wishes for a prosperous 2026.

With reference to **Section 27 (2)(b)(iii)(aa)** of the City Improvement District By-law, we can confirm that **NO** written objections have been received by the CIDs management body within 30 days of the conclusion of the AGM, nor anytime thereafter.

With reference to **Section 27 (2)(b)(iii)(cc)** of the City Improvement District By-law, we can confirm that **NO** written comments have been received by the secretary of the CIDs management body within 30 days of the conclusion of the AGM, nor anytime thereafter.

Kind Regards,

Brendan.

Brendan van der Merwe

Blackheath City Improvement District NPC

www.bcid.co.za

Unit 34, Blackheath Small Business Centre, 10 Station Road, Blackheath, 7580

P.O. Box 12, Blackheath, 7581

Tel: 021 905 0929

Mob: 082 927 0515

To log your queries and complaints with the City of Cape Town, contact the Call Centre via telephone 0860103089 / SMS 31373 (160 characters)/ E-mail ContactUS@capetown.gov.za /or via the web at https://eservices1.capetown.gov.za/coct/wapl/zsre_q_app/index.html

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From: Nonhlanhla Ngubane <Nonhlanhla.Ngubane@capetown.gov.za>

Sent: Thursday, January 8, 2026 9:50 AM

To: Blackheath <brendan@bcid.co.za>

Cc: Alma Stoffels <Alma.Stoffels@capetown.gov.za>; Marsha Van der Poel

<Marsha.VanderPoel@capetown.gov.za>; Joepie Joubert <Joepie.Joubert@capetown.gov.za>

Subject: Business Plan 2026-2031 Comments or Objections - Blackheath

Good Day Brendan

With reference to **Section 27 (2)(b)(iii)(aa)** of the City Improvement District By-law, confirm if any **written objections** have been received by the CIDs management body within 30 days of the conclusion of the AGM?

With reference to **Section 27 (2)(b)(iii)(cc)** of the City Improvement District By-law, confirm if any **written comments** have been received by the secretary of the CIDs management body within 30 days of the conclusion of the AGM?

Kind regards,

Nonhlanhla (Nonie) Ngubane

Professional Officer: CID Compliance, Spatial Planning and Environment

Tel: 021 400 4195 | Cell: 079 7472 990 | E-mail: nonhlanhla.ngubane@capetown.gov.za



BLACKHEATH CITY IMPROVEMENT DISTRICT (BCID) BUSINESS PLAN COMMENTS

DIRECTORATE	DEPARTMENT/BRANCH/SECTION	RESPONDANT	COMMENTS
SPATIAL PLANNING AND ENVIRONMENT	Dept: Planning and building development management	Donette De Klerk	<p>- There does not appear to be any direct Land Use Management (LUM) or Building Development Management (BDM) impact, from the information provided, and as such, we do not have any comment on the proposal.</p> <p>- Changes to land uses, and works to buildings, may require land use and / or building pion applications- you are welcome to liaise with our team os and when such may be required,</p>
ECONOMIC GROWTH	Dept: Economic development and investments Branch: Informal trading	Peter Mogale	<p>- From on Area Economic Development (AED) perspective, the proposed continuation of the Blackheath City Improvement District (BCID) is feasible, particularly in relation to strengthening economic nodes, supporting business retention and expansion, and creating a safe, clean, and well-managed industrial precinct that is conducive to investment and job creation,</p> <p>- With specific reference to informal trading, it is noted that the regulation, designation, and management of informal trading remains a core City function in terms of applicable By-laws and policy frameworks. The BCID's role in this regard is appropriately limited to supporting Low Enforcement and By-law compliance within public spaces, in coordination with the City's Safety and Security and AED. Any matters relating to the accommodation, regulation, or relocation of informal trading activities within or adjacent to the CID area would therefore need to be addressed through the City's established informal trading processes and inter-departmental mechanisms.</p> <p>- Overall, the BCID business pion is aligned with AED objectives insofar as it supports economic growth, precinct management, and employment sustainability. Continued collaboration between the BCID and relevant City departments is encouraged to ensure that economic development initiatives, including those impacting informal economic activity, are managed in a coordinated and policy-aligned manner, without compromising the primary industrial function of the area.</p>



Marsha Van der Poel
Head: City Improvement Districts
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12 HERTZOG BOULEVARD CAPE TOWN 8001
P O BOX 4557 CAPE TOWN 8000
www.c:apetown.gov.1a
T: 021 400 3068 | C: 079 526 9014
E: Marsha.VanderPoel@copetown.gov.za

MEMORANDUM

09 December 2025

REQUEST FOR INTERDEPARTMENTAL COMMENT: BLACKHEATH CITY IMPROVEMENT DISTRICT (BCID) BUSINESS PLAN

SAFETY AND SECURITY

PubUe Safely

Law Enforcement

Att: Johannes Brand	Aeling Chief	Att: Romopulono Romoboee	Project Finance Specialist
Jason Hamilton	Deputy Chief	Yul Coleman	Assistant Chief: Low Enforcement

Me11'o Pollic:e

CCTV & Radio

Att: Barry Schuller	Director	Att: Jean Hesqua	Senior superintendent
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CCTV Response Unit and Operations

CCTV Technical and Projects

Att: Christopher Moller	Senior superintendent	Att: Johan Richter	Sergeant
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CCTV InvesHgoffons and Support

Traffic Services

Operafional Co-ordlna1lon

Att: Johannes Brand	Aeling Chief	Att: Mork Zeeman	Ac1lng Assistant Chief
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Disaster and Risk Management

Att: Moegomot Kippie	Head	Att: Marlene Myburgh	Head
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Training and Capacity Building (Commerce and Industry)

Disaster Management Plonnlng and Uolson

Att: Amanda Munnik	SpecioRst Clerk	Att: Charlotte Powell	Head
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Public Awareness and Preparedness

Fire & Rescue Services

Att: Gerard Longenhoven	Assistant Chief	Att: Bernadette Johnson	Administrative Clerk
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Public Communication Emergency Centre

Att: Suretha Visser	Manager	Att: Matthew Rosenberg	Senior Professional Officer
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Emergency Polllng Incident Command (EPIC)

□ P6!AI PIANNIH □ AHD !!NVIBQNMt;NT

Planning and buDdIng development management

Kh Ittsha and Mitehells Plain district

Att: Donelle de Klerf Head

En11IronmentaJ Management

Alt: Azone van Woyk Head

Urban plonning and design

Att: Songezo Ndobu	Senror Professional Officer
Mishka Jolim	Principal Professional Officer

URBAN MOIUTY

All: Heuppchenne Iekoy	Head
Leon de Goede	Principal Professional Officer

!!!:!At! WASTE MafAEMENT

Waste Service, Cleansing

Ati: Eugene Hlongwone Manager

Integrated Planning Events and Partnerships

All: Priscilla Booysen Head

CoHections

Att: Gregory White Head

By-Law Enloreement

Ati: Alfredo Romon Head

Disposal

Alt: Margot Ladouce Manager

Waste Markets

Att: Afison Evons Head

Community Recycling Centres

Ati: Ionese Hesselman Head

WATEIAND SANITAJIOH

Iulk Services

Catchment Storm water&. River management

Aft: Afistair Lee Senior Professional Officer

TechncaJ Services

Alt: Thembakazi Gobodo	Senior Professional Officer
Romaana Salegh	Water Pollution Control Officer

COMMUNITY SERVICES AND HEALTH

City Health

All: Bukelwo Mbalane Head

Environmental Health

Ati: Lena Stolile Head

Substance Abuse

Att: Le11tia Bosch Principal Professional Officer

Speclalbed Environmental HeaHh

All: Ion Gildenhuyts Head

Recreation ond Pa1ks

Aft: David Dunn	Senior Professional Officer	Ati: Altus de Wei	Arborist/urban forester
Tengo Sol:onyile	Area Manager	Jan Bates	Nursery coordinator
Wliiem Myburgh	Area Head: Horticulture		
Sihle Janos	Ecological coordinator		

**Social Development and Early Childhood Development
Communffy Arts and Culture development**

Atl: Chuma Velani	Area Manager
Cornelio Jotho	Area Head
Anthea Davids-Thomas	Area Head

ECONOMIC GROWTH

Economic development and Investments

Informal trading

All: Mthelheleli Hugo	Head: Area Economic Develoement East
Peter Mogole	Senior Professional Officer

Property Transactions

Alt: Donavon Geysman	Head
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CORPORATE SERVICES

Citizen Interface

Att: Nosivatho Getrude Mkhize	Subcouncil 14 Manager
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Dear Colleagues

The Board of the Blackheath City Improvement District (BCID) is in the process of extending the BCID term for the period **2026-2031**.

At the recent Annual General Meeting (AGM) on 08 October 2025, the Business Plan received support from BCID members and is now applying for Council to consider extending their term for a further five years. If approved the new five-year term will *start* on 1 July 2026 and terminate on 30 June 2031.

You are requested to review the attached business plan and provide the CID Branch with any comments that could influence the final business plan before it is submitted to Council for consideration.

Please familiarise yourself with the content of the attached Business Plan (Motivation report, Implementation Plan and Budget) and more specifically with the component that relates to your functional area for feasibility and alignment.

All comments on the Business Plan must be submitted to the CID Branch no later than **12 January 2026**. Kindly note that your input will be incorporated into the report presented to the Council when the application is considered.

DESTINATION FOR COMMENTS: Almo.Slotfels@capefown.gov.za
Nonhlonlo.Nqubone@caoetown.gov.za

PLEASE NOTE:

We kindly request that you share your comments with us no later than **Monday, 12 January 2026**. Should we not hear from you by the specified date, we will assume that you support the matter.

We try with utmost accuracy to ensure that this memo reaches the responsible person in the service department/directorate. However, if this no longer falls within your ambit of responsibility, please advise so that we can approach the correct official(s).

Yours faithfully

**Marsha
Van der
Poel** Digitally signed
by Marsha Van
der Poel
Date: 2025.12.09
11:38:27 +02:00

Marsha Von der Poel
Head: City Improvement District