



City Improvement District

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THE BLACKHEATH CITY IMPROVEMENT DISTRICT AGM - 8 October 2025



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- Registration
- Welcome & Apologies
- 3. Membership
 - Resignations
 - New members
- Quorum to constitute a meeting
- Previous AGM minutes
 - Approval
 - Matters arising
- Chairperson's Report
- Feedback on operations 2024/25
- Approval of the Annual Report for 2024/25
- Noting of Audited Financial Statements 2024/25
- Approval of extension of the CID term and new Business Plan for 2026 – 2031 (*includes the approval of the 2026/27 annual budget, surplus utilisation & Implementation Plan*)
- Surplus Utilisation
 - Noting of additional surplus funds utilised in 2024/25 (approved by the Board)
 - Approval of additional surplus funds utilisation for 2025/26
- Appointment of a Registered Auditor
- Confirmation of Company Secretary
- Election of Board Members
- General
- Q & A
- Adjournment



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WELCOME

Welcome and Apologies

Membership – Resignations and New Members

Quorum to Constitute Meeting



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AGM Minutes and Matters Arising from the Minutes



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Chairman's Report



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Feedback on Operations 2024 - 2025



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Approval of Annual Report 2024 - 2025



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Noting of Audited Financial Statements 2024 - 2025



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Approval of extension of BCID term and new Business Plan for 2026 - 2031

BLACKHEATH CITY IMPROVEMENT DISTRICT (BCID)

5-YEAR TERM BUDGET

1 July 2026 to 30 June 2031

	2026/27		2027/28		2028/29		2029/30		2030/31	
	R		R		R		R		R	
INCOME										
Income from additional rates	-4 929 955	93,4%	-5 225 752	93,7%	-5 539 297	94,1%	-5 871 655	94,4%	-6 223 955	94,7%
Other: Accumulated surplus	-350 000	6,6%	-350 000	6,3%	-350 000	5,9%	-350 000	5,6%	-350 000	5,3%
Other Income: Specify		0,0%		0,0%		0,0%		0,0%		0,0%
TOTAL INCOME	-5 279 955	100,0%	-5 575 752	100,0%	-5 889 297	100,0%	-6 221 655	100,0%	-6 573 955	100,0%
EXPENDITURE										
Employee-related	1 623 690	30,8%	1 707 119	30,6%	1 794 379	30,5%	1 887 194	30,3%	1 985 576	30,2%
Salaries and wages	785 235		832 350		881 973		934 892		990 986	
PAYE, UIF and SDL	483 325		512 325		543 065		575 650		610 189	
Allowances: Locomotion	228 000		228 000		228 000		228 000		228 000	
COIDA	3 250		3 413		3 588		3 774		3 970	
Bonus	123 880		131 031		137 753		144 878		152 431	
Core business	1 905 955	36,1%	2 026 902	36,4%	2 154 665	36,6%	2 289 674	36,8%	2 429 254	37,0%
Cleansing services	921 457		976 745		1 035 350		1 097 471		1 163 320	
Environmental upgrading	100 000		110 000		120 000		130 000		140 000	
Law enforcement officers	291 773		309 280		327 836		347 507		368 357	
Public safety	462 293		492 342		524 345		558 428		591 934	
Public Safety - CCTV monitoring	53 740		57 233		60 954		64 915		68 810	
Public Safety - Incident reporting	46 747		49 552		52 525		55 678		59 018	
Social upliftment	29 945		31 750		33 655		35 675		37 815	
Urban maintenance	-		-		-		-		-	
Depreciation	125 000	2,4%	125 000	2,2%	125 000	2,1%	125 000	2,0%	125 000	1,9%
Repairs & Maintenance	135 181	2,6%	143 292	2,6%	151 890	2,6%	161 005	2,6%	170 665	2,6%
Interest & Redemption	-	0,0%	-	0,0%	-	0,0%	-	0,0%	-	0,0%
General expenditure	540 619	10,2%	573 398	10,3%	607 976	10,3%	643 960	10,4%	684 424	10,4%
Accounting and taxation fees	26 497		28 086		29 771		31 560		33 455	
Administration and management fees	-		-		-		-		-	
Advertising costs	12 528		13 280		14 077		14 950		15 850	
Auditors' remuneration	22 378		23 721		25 144		26 650		28 250	

	2026/27		2027/28		2028/29		2029/30		2030/31	
Bank charges	11 352		12 033		12 755		13 520		14 331	
Books, periodicals and subscriptions	-		-		-		-		-	
Catering and food	4 500		4 750		5 050		5 350		5 650	
Cleaning costs	25 076		25 800		27 348		28 990		30 730	
Communication	28 516		30 227		32 040		33 965		36 003	
Computer expenses	15 799		16 747		17 752		18 850		19 980	
Conferences and seminars - International	-		-		-		-		-	
Conferences & seminars - National	-		-		-		-		-	
Consultants - Human Resources	-		-		-		-		-	
Contingency / Sundry	28 140		29 714		31 497		33 385		35 390	
Donations	18 500		19 500		20 650		21 890		23 205	
Equipment hire	-		-		-		-		-	
Insurance	48 869		53 756		56 982		60 400		66 440	
Interest, fines & penalties	-		-		-		-		-	
Lease rental on equipment	-		-		-		-		-	
Legal services	-		-		-		-		-	
Marketing and promotions	25 471		26 700		28 302		30 000		31 800	
Meeting expenses	5 500		5 500		5 500		5 500		5 500	
Membership fees	-		-		-		-		-	
Minor tools & equipment	15 801		16 750		17 755		18 820		19 950	
Motor vehicle expenses	23 500		25 000		26 500		28 000		29 500	
Motor vehicle hire	-		-		-		-		-	
Office rental	87 000		92 220		97 753		103 620		109 840	
Office security	-		-		-		-		-	
Postage & courier	750		795		845		895		950	
Printing / stationery / photographic	17 289		18 327		19 552		20 590		21 825	
Protective clothing	33 897		35 931		38 085		40 370		42 795	
Rates & Service Accounts (only CCT)	-		-		-		-		-	
Refreshments and teas	3 500		3 600		3 800		4 050		4 300	
SARS - Income tax	-		-		-		-		-	
Secretarial duties	-		-		-		-		-	
Telecommunication	41 756		44 261		46 918		49 735		52 720	
Training	26 000		27 500		29 500		31 270		33 160	
Travel and subsistence - International	-		-		-		-		-	
Travel & subsistence - National	-		-		-		-		-	
Utilities (not CCT)	18 000		19 200		20 400		21 600		22 800	
Projects	745 151	14,1%	760 670	13,6%	792 233	13,5%	844 960	13,6%	893 955	13,6%
Greening Projects	100 000		100 000		100 000		100 000		100 000	
Additional Cleansing	190 000		195 000		200 000		210 000		220 000	

	2026/27		2027/28		2028/29		2029/30		2030/31	
Verge Upgrades	350 000		350 000		365 000		395 000		420 000	
Happy Valley Grade "R" School	105 151		115 670		127 233		139 960		153 955	
Provide Project Detail			-		-		-		-	
Capital expenditure (PPE)	56 460	1,1%	82 598	1,5%	96 975	1,6%	93 712	1,5%	98 362	1,5%
CCTV / LPR cameras	50 000		50 000		50 000		50 000		50 000	
Computer equipment	3 253		22 448		33 475		29 322		32 982	
Fence / Wall	-		-		-		-		-	
Office equipment	3 207		6 110		6 480		6 860		7 280	
Office furniture	-		4 040		7 020		7 530		8 100	
Plant and equipment	-		-		-		-		-	
Radio equipment	-		-		-		-		-	
Vehicles	-		-		-		-		-	
Other: Specify Asset Class	-		-		-		-		-	
Other: Specify Asset Class	-		-		-		-		-	
Rolling bad debt reserve 3%	147 899	2,8%	156 773	2,8%	166 179	2,8%	176 150	2,8%	186 719	2,8%
TOTAL EXPENDITURE	5 279 955	100,0%	5 575 752	100,0%	5 889 297	100,0%	6 221 655	100,0%	6 573 955	100,0%
(SURPLUS) / SHORTFALL	-		-		-		-		-	
GROWTH: EXPENDITURE	9,5%		5,6%		5,6%		5,6%		5,7%	
GROWTH: ADD RATES REQUIRED	6,0%		6,0%		6,0%		6,0%		6,0%	



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Approval of the Budget for 2026 - 2027



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**Noting of additional
Surplus Funds spent
2024 - 2025
Approved by Board**



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Noting of additional Surplus Funds utilised 2024/25

Line Item	Approved Surplus Funding	Adjustment Budget	Total
Revenue			
Accumulated Surplus (Projects + Capital)	- 350 000	- 484 080	- 834 080
Total Surplus funding in the budget	- 350 000	- 484 080	- 834 080
Expenditure			
Projects			
Greening Projects	100 000	- 80 000	20 000
Additional Cleansing	108 959	-	108 959
Verge Upgrades	-	423 899	423 899
Happy Valley Grade "R" School	91 041	- 8 277	82 764
Protection of ESKOM infrastructure	50 000	- 50 000	-
Capital Expenditure (PPE)			
CCTV / LPR Cameras		198 458	198 458
			-
Total Expenditure funded from Surplus	350 000	484 080	834 080
Difference	-	-	-



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Approval of Additional Surplus Funds utilisation 2025 - 2026



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Approval of additional Surplus Funds utilisation 2025/26

Line Item	Approved Surplus Funding	Adhoc Adjustments	Total
Revenue			
Accumulated Surplus (Projects + Capital)	- 168 942	- 431 203	- 600 145
Total surplus funding in the budget	- 168 942	- 431 203	- 600 145
Expenditure			
Projects			
Verge Upgrades	100 000	400 000	500 000
Happy Valley Grade "R" School	68 942	31 203	100 145
Total Expenditure funded from Surplus	168 942	431 203	600 145
Difference	-	-	-



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Appointment of a Registered Auditor



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Confirmation of Company Secretary



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Election of Board Members



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Presentations and General / Q & A



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Meeting Adjourned

Thank you for attending and for your ongoing support